April 2023

### **BUILDING THE TRUST**

# Investment Management



Teacher Retirement System of Texas

1000 Red River Street Austin, Texas 78701-2698

## TEACHER RETIREMENT SYSTEM OF TEXAS MEETING BOARD OF TRUSTEES AND INVESTMENT MANAGEMENT COMMITTEE

(Committee Chair and Members: Mr. Corpus, Chair; Mr. Elliott, Mr. Hollingsworth, Ms. Sissney and Mr. Walls, Jr.)

All or part of the April 27, 2023, meeting of the TRS Investment Management Committee and Board of Trustees may be held by telephone or video conference call as authorized under Sections 551.130 and 551.127 of the Texas Government Code. The Board intends to have a quorum and the presiding officer of the meeting physically present at the following location, which will be open to the public during the open portions of the meeting: 1000 Red River, Austin, Texas 78701 in the TRS East Building, 5th Floor, Boardroom.

The open portions of the April 27, 2023, meeting are being broadcast over the Internet. Access to the Internet broadcast and agenda materials of the meeting is provided at www.trs.texas.gov. A recording of the meeting will be available at www.trs.texas.gov.

#### AGENDA April 28, 2023 – 8:00 a.m.

- 1. Call roll of Committee members.
- 2. Consider the approval of the proposed minutes of the December 2022 committee meeting Committee Chair.
- 3. Receive an overview of the Investment Management Committee's Calendar Year 2023 Work Plan Jase Auby.
- 4. CIO Update including Fleet Strategy; Talent Management; Accomplishments; and Key Dates and Upcoming Events Jase Auby.
- 5. Discuss the Fourth Quarter 2022 Performance Review Steve Voss and Mike McCormick, AON.
- 6. Annual Review of Public Markets Dale West, Brad Gilbert, KJ Van Ackeren, Steven Wilson and Ashley Baum.
- 7. Semi-Annual Risk Report James Nield and Stephen Kim.

NOTE: The Board of Trustees (Board) of the Teacher Retirement System of Texas will not consider or act upon any item before the Investment Management Committee (Committee) at this meeting of the Committee. This meeting is not a regular meeting of the Board. However, because the full Committee constitutes a quorum of the Board, the meeting of the Committee is also being posted as a meeting of the Board out of an abundance of caution.

#### Minutes of the Investment Management Committee December 8, 2022

The Investment Management Committee of the Board of Trustees of the Teacher Retirement System of Texas met on December 8, 2022, in the boardroom located on the Fifth Floor in the East Building of TRS' offices located at 1000 Red River Street, Austin, Texas, 78701.

#### **Committee members who participated:**

Mr. David Corpus, Chair

Mr. Jarvis V. Hollingsworth

Mr. Christopher Moss

Mrs. Nanette Sissney

Mr. Robert H. Walls, Jr.

#### Other TRS Board Members attended virtually:

Mr. Mike Ball

#### **Other TRS Board Members Present:**

Mr. John Elliott

Mr. James D. Nance

#### Others present:

Brian Guthrie, TRS

Andrew Roth, TRS

Heather Traeger, TRS

Jase Auby, TRS

Katy Hoffman, TRS

James Nield, TRS

Mark Telschow, TRS

Jamie Llano, TRS

Katherine Farrell, TRS

Suzanne Dugan, Cohen Milstein

Dr. Keith Brown, Board Advisor

Steve Voss, Aon Hewitt

Mike McCormick, Aon Hewitt.

Investment Management Committee Chairman, Mr. David Corpus, called the meeting to order at 12:58 p.m.

#### 1. Call roll of Committee members.

Ms. Farrell called the roll. A quorum was present.

2. Consider the approval of the proposed minutes of the September 2022, Investment Management Committee meeting – Chair David Corpus.

On a motion by Mr. Hollingsworth, seconded by Mr. Moss, the committee unanimously voted to approve the proposed minutes for the September 2022 Investment Management Committee meeting as presented.

### 3. CIO Update including Fleet Strategy; Talent Management; Accomplishments; Notices and Key Dates and Upcoming Events and Market Update– Jase Auby.

Mr. Jase Auby provided an overview of IMD matters. First he said top of mind was performance, as of September 30, 2022 the Trust value was \$173 billion with a one-year absolute return of -9.9 percent. He said as a long-term investor markets go up and down over time noting for the fourth quarter had a +5.8 percent return. He reported the SPN and Legal Summits were held here in Austin and that IMD was engaged in the annual priority setting process. He noted attrition within IMD was down and that more qualified applicants were applying for the job openings they did have.

#### 4. Discuss the Third Quarter 2022 Performance Review – Steve Voss and Mike McCormick, AON.

Mr. Mike McCormick provided an overview of the Trust's performance. He reviewed the market performance noting the higher than expected inflation driving rates up and pushing bond returns negative. He said the uncertainty of how much negative pressure the U.S. Fed would need to put on the economy to stem inflation has driven return seeking assets, stocks, private equity, infrastructure generally negative. He reported public equities down 14 percent for the one-year period, stable value, long Treasuries, down 21 percent and risk parity down 26 percent. He said the outlier was real assets, real estate infrastructure, energy-type investments all producing trailing on-year returns of up to 25.3 percent.

#### 5. Annual update of the Trading Group – Jamie Llano.

Mr. Jamie Llano provided an overview of trading and TRS trading performance. He reported their group was fully staffed with an average of 18 years of investment experience. He said the trading group has three mandates: implementation; index management; and market intelligence. He reported for year-end they had traded \$344 billion in value, beating the benchmark by 7.3 basis point. He said the breakdown on what was traded: equity is \$77 billion, futures and derivatives \$216 billion and foreign exchange \$50 billion. Mr. Llano discussed the foreign exchange as a special topic. He noted the market trades \$6 trillion a day, an almost 24-hour trading desk and not a centralized exchange. He concluded by reviewing 2022 accomplishments and 2023 priorities.

#### 6. Annual update of Risk and Portfolio Management – James Nield and Mark Telschow.

Mr. James Nield provided an overview of the Risk and Portfolio Management Group. He said the four mandates for the group are portfolios, risk management, portfolios, trust management and trust strategy. He said on a daily basis there is a review of over 200 risk signals to direct attention to what is going on the world and what merits the group's focus. He said a list is compiled of the activity and shared monthly with the Management Committee in the risk monthly report. He noted if any action is needed, they refer to the battle plans and take action as needed.

Mr. Mark Telschow provided an update on portfolios which include governmental bonds, which is 16 percent of the Trust level allocation and risk parity which is 8 percent of the Trust allocation. He noted it has been a very difficult year for both government bonds and risk parity. He said the primary driver being the Fed raising rates from near zero up past 3 percent and continuing. He reviewed how assets had performed broadly over the past year saying there was a general decline in value given the Fed raising rates. Mr. Telschow reviewed the research portfolio process which has allowed the development of portfolios that could save the trust fees in the future, the latest is an internal commodities portfolio.

Mr. Nield reviewed the third mandate, Trust Management and provided an overview of that process. He said lastly, the group looks to optimize the balance sheet, to add incremental value to the organization with those assets. He said securities lending is an example of the group creating additional yield for the Trust on those assets. He said Risk Management helps determine how much liquidity the Trust needs and Trust Management figures out how to get that liquidity in the most efficient manner creating synergy between the two.

Mr. Nield concluded with the fourth mandate, Trust Strategy. He said the process begins with research, including capital market assumptions resulting in real-time insight into how markets are doing and which assets are more or less attractive through time. He discussed the Peer Intelligence Report and the Keystone Project which for the team is the asset allocation study.

There being no more business before the Investment Management Committee, the committee adjourned at 3:18 p.m.

Approved by the Investment Management Commit	pproved by the Investment Management Committee of the Board of Trustees of the Teacher etirement System of Texas on April , 2023.					
Retirement System of Texas on April, 2023.						
Katherine H. Farrell	Date					
Secretary of the TRS Board of Trustees						

### **Committee Workplan**

Informative (Receive)

Pre-Action (Review)

Action (Consider) \*Approved by committee only

#### **February**

**April** 

Upcoming Events; and Market Update – Jase Auby (30 min)

Annual Review of Emerging Manager - Kirk Sims (15 min)

CIO Update including Fleet

Accomplishments; Notices;

Awards; Key Dates and

Strategy; Talent Management;

CIO Update including Fleet Strategy; Talent Management; Accomplishments: Notices: Awards; Key Dates and Upcoming Events; and Market Update – Jase Auby (15 min)

- Discuss the Fourth Quarter 2022 Performance Review - Steve Voss and Mike McCormick, Aon (20 min)
- Annual Review of Public Markets - Dale West, Brad Gilbert, KJ Van Ackeren, Steven Wilson and Ashley Baum (60 min)
- Review of the Semi-Annual Risk Report – James Nield (15 min)

#### July

May

- CIO Update including Fleet Strategy; Talent Management; Accomplishments: Notices: Awards; Key Dates and Upcoming Events; and Market Update – Jase Auby (15 min)
- Discuss the First Quarter 2023 Performance Review - Steve Voss and Mike McCormick, Aon (20 min)
- Annual Review of External Private Markets - Eric Lang. Carolyn Hansard, Neil Randall, and Grant Walker (60 min)
- **Review of Proposed Modifications to Investment** Policy Statement - Katy Hoffman (15 min)

#### September

- CIO Update including Fleet Strategy; Talent Management; Accomplishments; Notices; Awards; Key Dates and Upcoming Events, and Market Update - Jase Auby (30 min)
- Discuss the Second Quarter 2023. Performance Review - Steve Voss and Mike McCormick – AON (20 min)
- Review of the Semi-Annual Risk Report - James Nield and Stephen Kim (15 min)

#### December

- CIO Update including Fleet Strategy: Talent Management: Accomplishments; Notices; Awards: Kev Dates and Upcoming Events; and Market Update – Jase Auby (15 min)
- Discuss the Third Quarter 2023 Performance Review - Steve Voss and Mike McCormick. Aon (20 min)
- Annual Review of the Trading Group - Jaime Llano (15 min)
- Annual Review of Risk & Portfolio Management and SAA Kickoff - James Nield and Mike Simmons (30 min)
- Review of Investment Operations - Kendall Courtney (15 min)

Note: Times indicated are best estimate.

Fiscal Year 2023 Fiscal Year 2024

### **CIO Update**

Jase Auby, Chief Investment Officer

April 2023



#### CIO Update

#### IMD at a Glance

#### **Priorities**

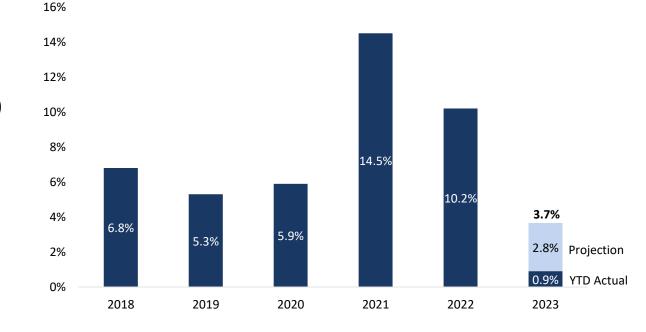
- Performance. Trust ended calendar year 2022 with 1-year return of -10.3% and 63 bp of excess return
- Legislative. Engaged in the 88<sup>th</sup> Texas Legislative session to offer subject matter expertise on the IMD's four investment related proposals
- New Headquarters. Final preparations for move to new building in Mueller is on schedule, expected May 2023
- Financing. Expanded Trust financing capabilities by completing first direct repo from a well known money market fund
- Compensation. Initiated studies on base pay (last done in 2021) and incentive pay (last done in 2018)

Key Dates and Upcoming Events						
Event Location Dates						
Milken Institute Global Conference	Los Angeles, CA	April 30 - May 3, 2023				
GCM Grosvenor Consortium	New York City	May 23-24, 2023				
RFK Compass Investor Conference	Chatham, MA	June 13-16, 2023				

#### **Our People**

Snapshot as of March 2023			
IMD FTEs	223		
Shared-Services	21		
Contractors	12		
Secondees	5		

#### **Attrition Trend 2018 – 2023 (As of March 2023)**





#### **CIO Update**

### Metrics Reporting – As of December 31, 2022



Metric	Objective	Target	Q1 2022	Q2 2022	Q3 2022	Q4 2022
Total Trust Excess Return	Return in excess of the benchmark return for the Total Trust (3 Year Rolling)	+100 bp	+33 bp	+66 bp	+36 bp	+49 bp
Private Markets Excess Return	Return in excess of the benchmark return for Private Markets investments (3 Year Rolling)	+155 bp	+127 bp	+77 bp	-2 bp	-13 bp
Active Public Markets Excess Return	Return in excess of the benchmark return for Active Public Markets investments (3 Year Rolling)	+100 bp	-14 bp	+36 bp	+23 bp	+54 bp
Principal Investments	Percent of portfolio capital plan in principal investments approved (cumulative year-to-date) <sup>1</sup>	2022: 42%	YTD: 45%	YTD: 36%	YTD: 40%	2022: 39%
Public Equity Allocation	Percent of internal public equity allocation	45%	52%	50%	50%	49%
Estimated Total Net Fee Savings	External manager annual net fee savings <sup>2</sup>	Total: \$1,465M	Total: \$1,223M			



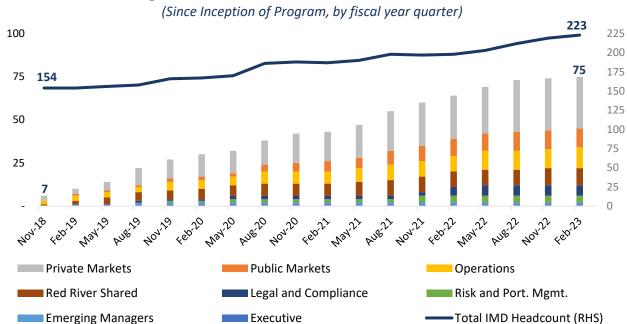
Source: State Street Bank, TRS IMD

<sup>&</sup>lt;sup>1</sup> – Calculation represents approved principal investments (PI) in relation to approved portfolio (PI and Fund investments)

<sup>&</sup>lt;sup>2</sup> – Estimated net fee savings includes management fees and carried interest and is presented net of inception to date marginal direct and overhead costs attributed to employees hired as part of the Building the Fleet initiative. Estimated net fee savings includes any cumulative prior period adjustments.

### Investment Management *Building the Fleet*

#### **Building the Fleet Positions and Total Headcount Growth**

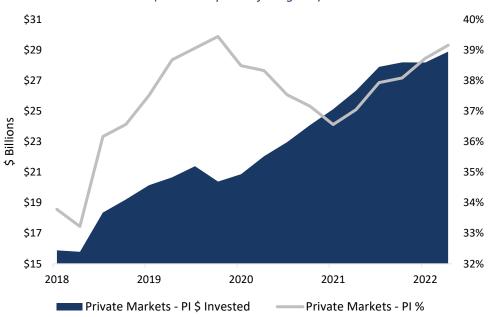


#### Fleet growth strong despite slowdowns in hiring throughout the pandemic and challenges from the Great Resignation

- Since inception of the program in 2018, total headcount has grown 45% and the IMD has hired 75 Fleet FTEs as part of the initiative
  - Over 90% of Fleet FTEs were at the Senior Associate level and below

#### **Private Markets Principal Investment Activity**

(Since Inception of Program)



- Principal Investments (PI), but it was equally important to raise the amount of dollars invested in PIs over time
- Additional efforts to increase internal management in public markets portfolios

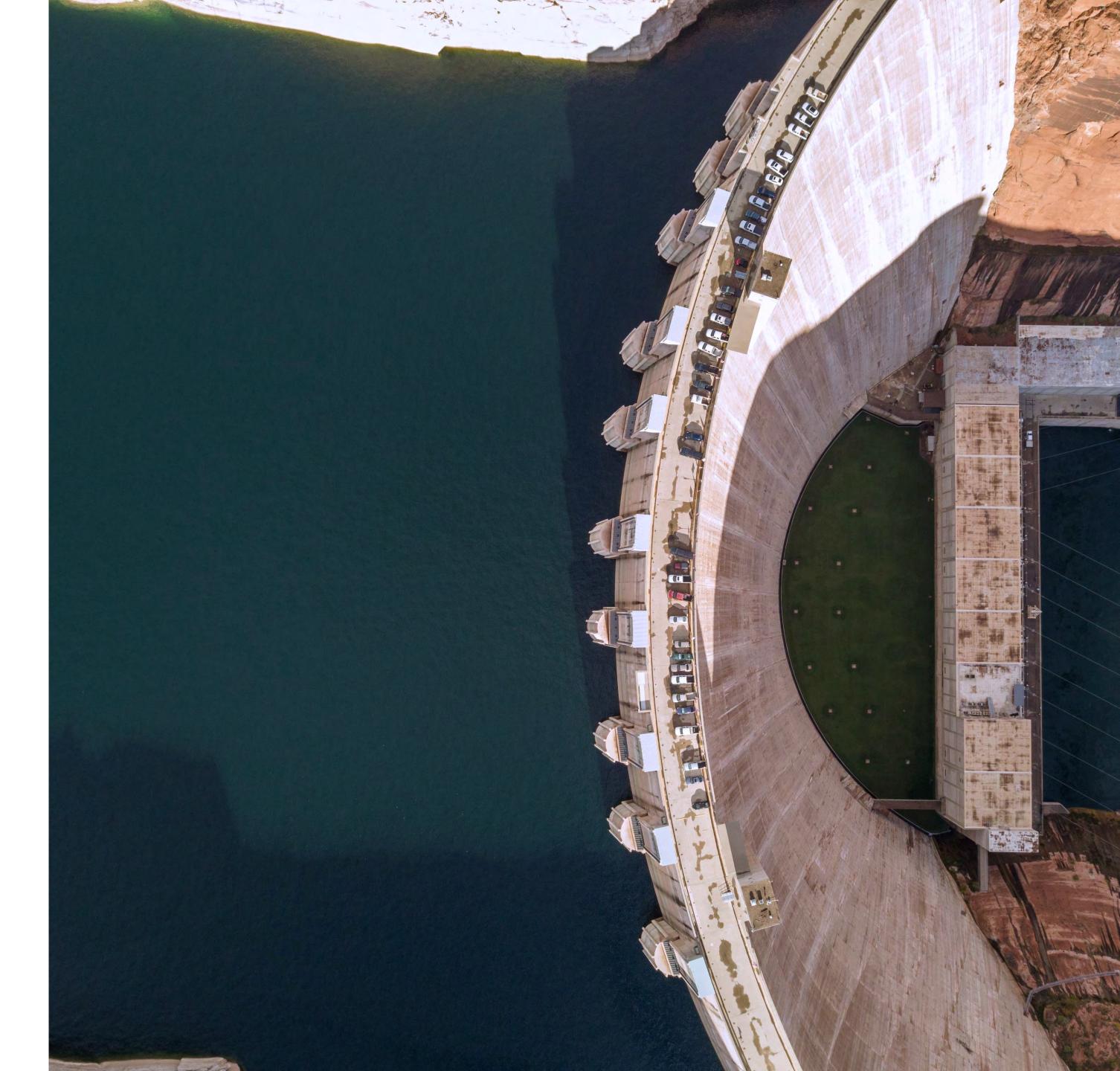




# Teacher Retirement System of Texas

Performance Review:

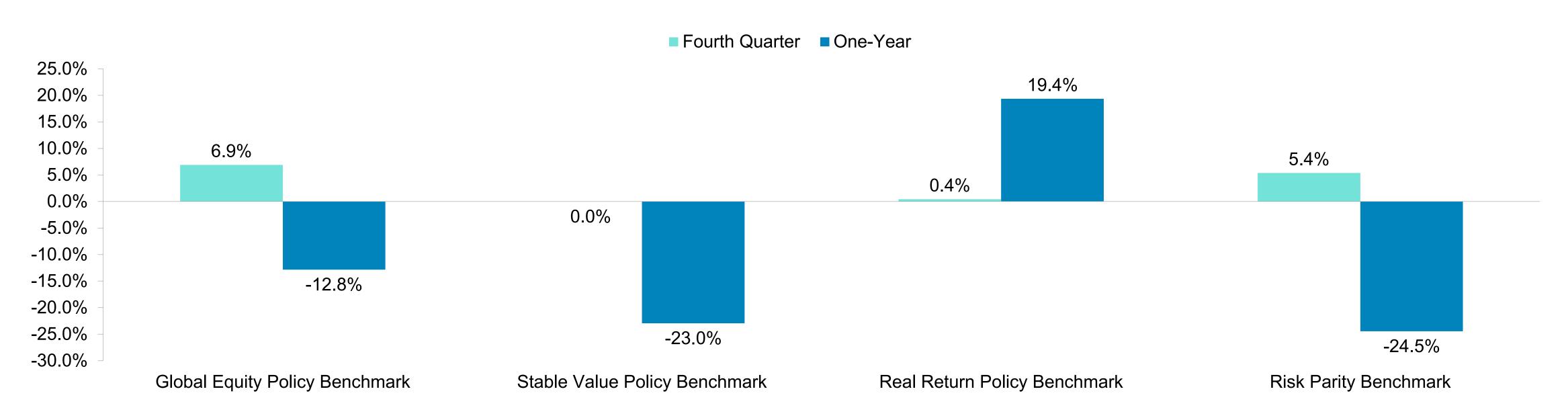
Fourth Quarter 2022



Investment advice and consulting services provided by Aon Investments USA, Inc.

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### Summary



In Q4 2022, equity markets rebounded as high-interest rate concerns abated. Yields trended higher with major central banks indicating continued support for aggressive monetary policy to control rising inflation.

Global equities rose 6.9% for the quarter but ended the year down -12.8%

The U.S. Federal Reserve (Fed) increased its benchmark interest rate by 125bps to a range of 4.25%-4.5% over the quarter. Fed chair Jerome Powell reiterated that monetary policy needs to be restrictive enough to bring inflation under control. According to the median estimate on the Fed dot plot, officials expect the policy rate to reach 5.1% by the end of 2023, up from the 4.6% forecasted in September.

TRS returned 4.3% for the quarter which was 0.1 percentage points above its benchmark

-Outperformance at the asset class level for Risk Parity and Real Return were the primary drivers for relative results.

For the trailing twelve months, TRS returned -10.3% versus the benchmark return of -10.9%

-Outperformance from the Stable Value and Risk Parity asset classes were the primary drivers of relative performance



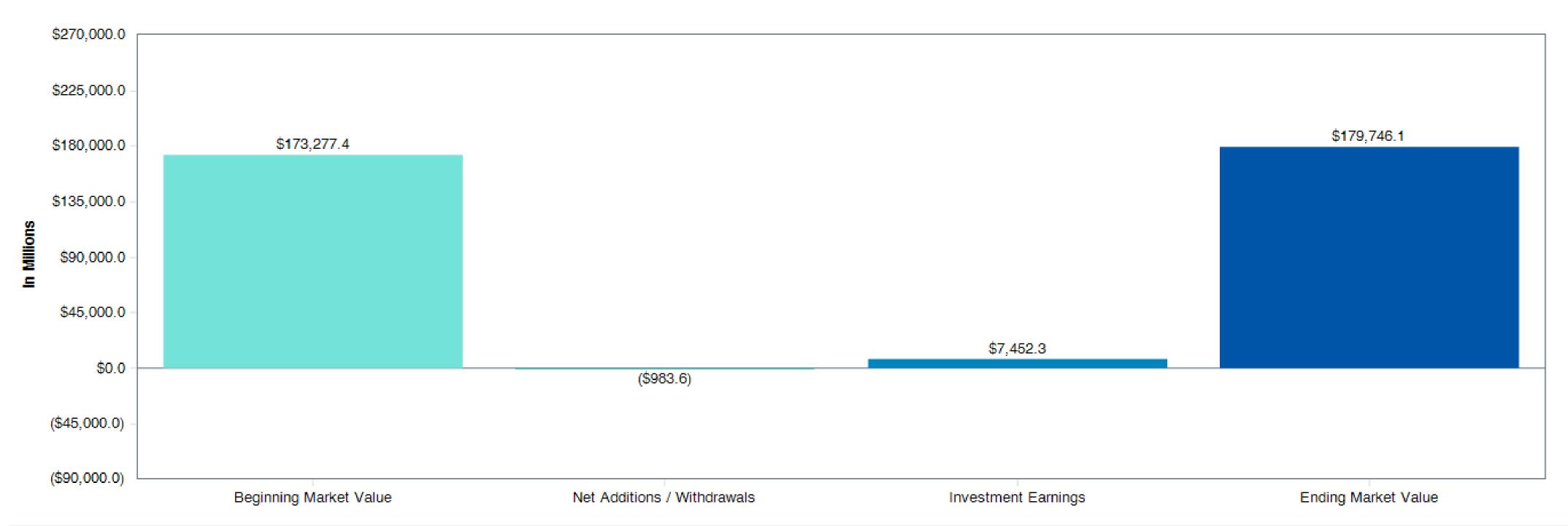
# 1. Market Summary – Fourth Quarter 2022

	Fourth				
	Quarter	One Year	Three Years	Five Years	Ten Years
Global Equity:					
TF USA Benchmark	7.1%	-19.3%	7.2%	8.9%	12.2%
TRS Non-US Developed Benchmark	16.1	-14.5	1.2	1.7	4.6
TRS Emerging Markets Benchmark	6.8	-22.2	-3.6	-1.9	1.2
HFRI Fund of Funds Composite Index	1.7	-5.3	3.7	3.0	3.5
State Street Private Equity Index (quarter lagged)	-1.4	-1.2	18.8	15.8	13.8
Global Equity Policy Benchmark	6.9	-12.8	7.6	7.5	8.9
Stable Value:					
Bloomberg Barclays Long Treasury Index	-0.6%	-29.3%	-7.4%	-2.2%	0.6%
HFRI Fund of Funds Conservative Index	1.5	0.1	4.7	3.9	3.6
Absolute Return Benchmark	2.0	5.9	3.7	4.0	3.3
90 Day U.S. Treasury Bill	0.9	1.5	0.7	1.2	0.8
Stable Value Policy Benchmark	0.0	-23.0	-4.4	-0.6	1.4
Real Return:					
Bloomberg Barclays U.S. TIPS Index	2.0%	-11.8%	1.2%	2.1%	1.1%
NCREIF ODCE (quarter lagged)	0.3	21.0	11.4	9.3	9.9
Energy, Natural Resources & Infrastructure Benchmark	0.7	15.2	9.2	7.2	
Goldman Sachs Commodities Index	3.4	26.0	10.5	6.5	-3.3
Real Return Policy Benchmark	0.4	19.4	10.8	8.4	7.8
Risk Parity:					
Risk Parity Benchmark	5.4%	-24.5%	-2.8%	1.0%	3.3%
TRS Policy Benchmark	4.2%	-10.9%	5.4%	5.8%	7.1%



# 2. Market Value Change

From October 1, 2022 to December 31,2022



Summary of Cash Flows				
	1 Quarter	1 Year	3 Years	5 Years
Total Fund	Guarter	i Cai	i cais	i cai s
Beginning Market Value	173,277,443,496	204,712,889,318	162,585,302,761	151,251,851,617
+ Additions / Withdrawals	-983,577,952	-4,038,144,721	-12,533,823,123	-20,589,380,807
+ Investment Earnings	7,452,264,177	-20,928,614,878	29,694,650,082	49,083,658,910
= Ending Market Value	179,746,129,720	179,746,129,720	179,746,129,720	179,746,129,720



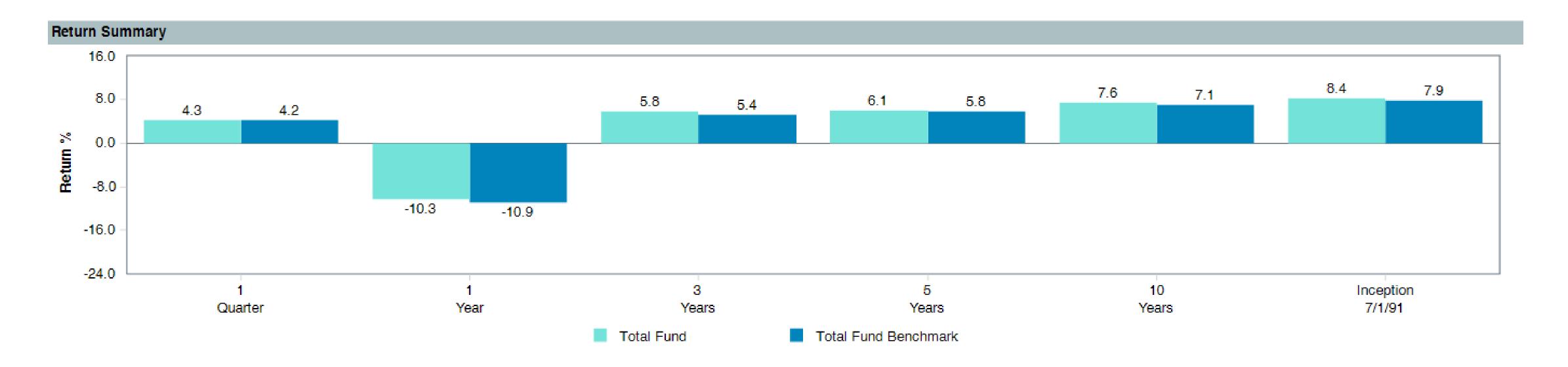
### 3. Asset Allocation Detail

	Market Value 3 as of 12/	· · · · · · · · · · · · · · · · · · ·	Interim	Relative to Interim	Long Term	Long Term
	(\$)	(%)	Policy Target	Policy Target	Policy Target	Policy Ranges
Investment Exposure		106.1%	104.0%	+2.1%	104.0%	99-115%
Total U.S.A.	\$27,377	15.2%	16.3%	-1.1%	18.0	13-23%
Non-U.S. Developed	\$23,121	12.9%	11.7%	+1.2%	13.0	8-18%
Emerging Markets	\$14,752	8.2%	8.0%	+0.2%	9.0	4-14%
Private Equity	\$31,346	17.4%	18.1%	-0.7%	14.0	9-24%*
Global Equity	\$96,956	53.7%	54.2%	-0.5%	54.0	47-61%
Government Bonds	\$24,642	13.7%	14.4%	-0.7%	16.0	0-21%
Stable Value Hedge Funds	\$9,743	5.4%	4.4%	+1.0%	5.0	0-10%
Absolute Return	\$4,920	2.7%	0.0%	+2.7%	0.0	0-20%
Stable Value	\$39,306	21.9%	18.8%	+3.1%	21.0	14-28%
Real Estate	\$30,860	17.2%	17.3%	-0.1%	15.0	10-20%
Energy, Natural Resource and Inf.	\$11,677	6.5%	6.6%	-0.1%	6.0	1-11%
Commodities	\$407	0.2%	0.0%	+0.2%	0.0	0-5%
Real Return	\$42,944	23.9%	23.9%	0.0%	21.0	14-28%
Risk Parity	\$11,945	6.6%	7.2%	-0.6%	8.0	0-13%
Risk Parity	\$11,945	6.6%	7.2%	-0.6%	8.0	0-13%
Cash	\$3,394	1.9%	2.0%	-0.1%	2.0	0-7%
Asset Allocation Leverage	-\$14,438	-8.0%	-6.0%	-2.0%	-6.0	
Net Asset Allocation	-\$11,045	-6.1%	-4.0%	-2.1%	-4.0	
Total Fund	\$179,746	100.0%			100.0%	



Note: Asset allocation information shown above is based upon MOPAR reporting. The excess returns shown above may not be a perfect difference between the actual and benchmark returns due entirely to rounding.
\*Reverts to 9-19% on 7/31/23

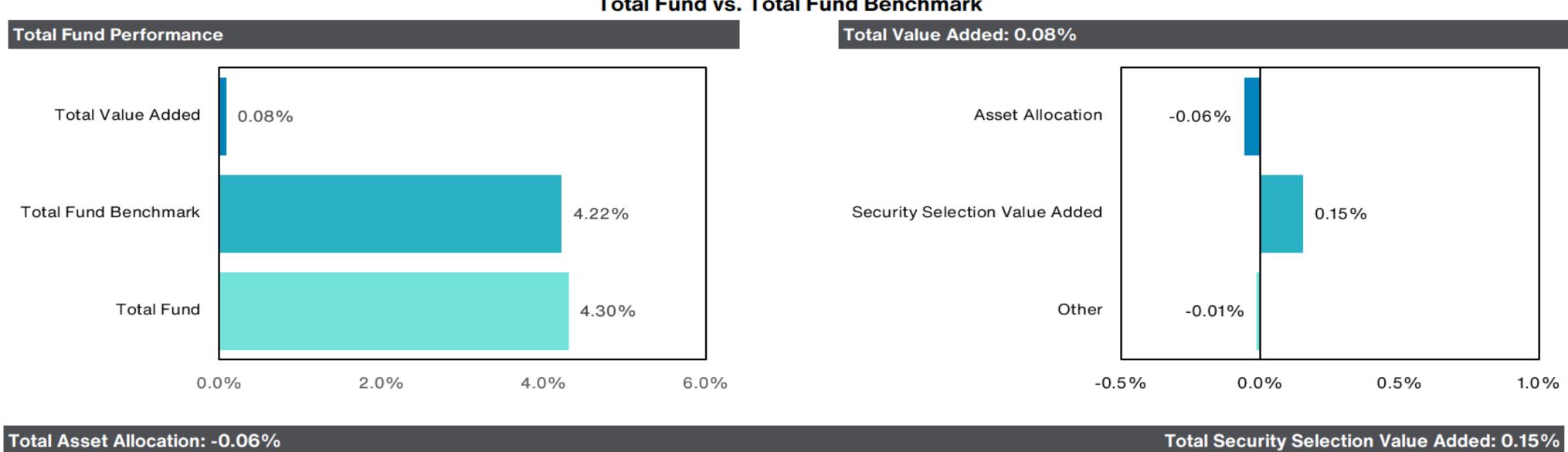
# 4. Total TRS Performance Ending 12/31/2022

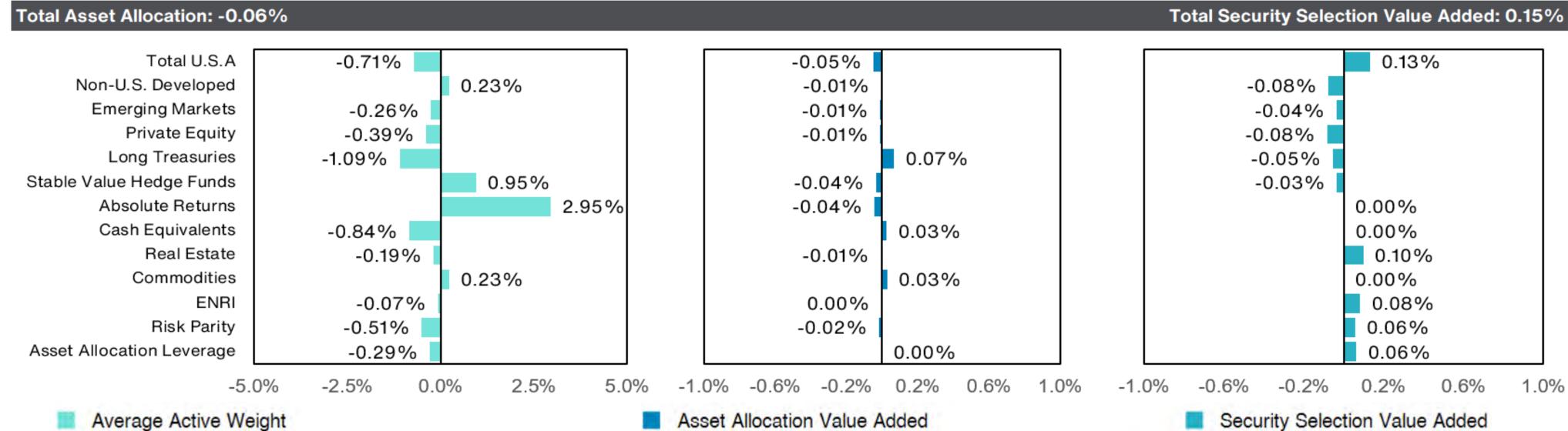




## 5. Total Fund Attribution – One Quarter Ending 12/31/2022

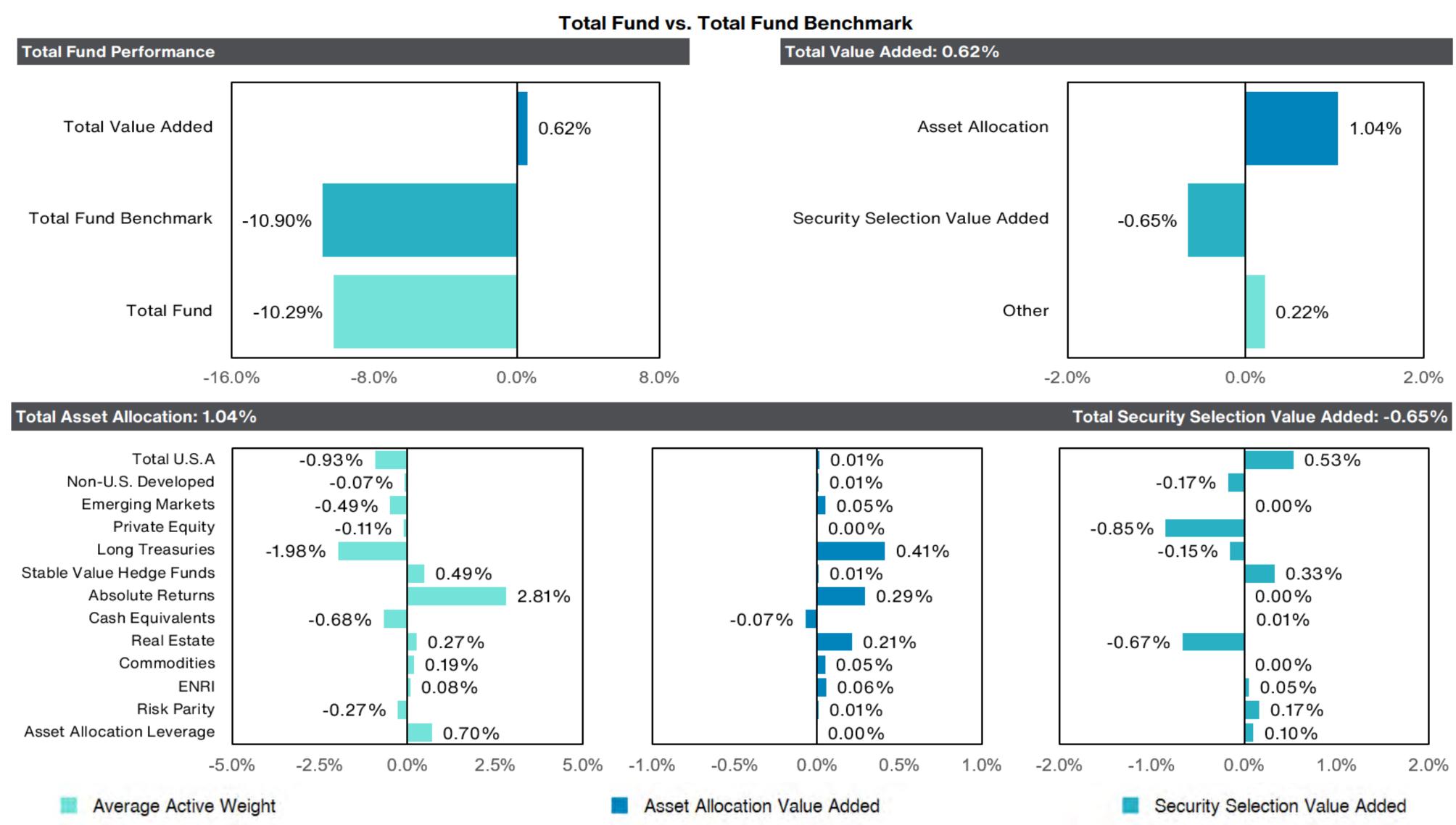




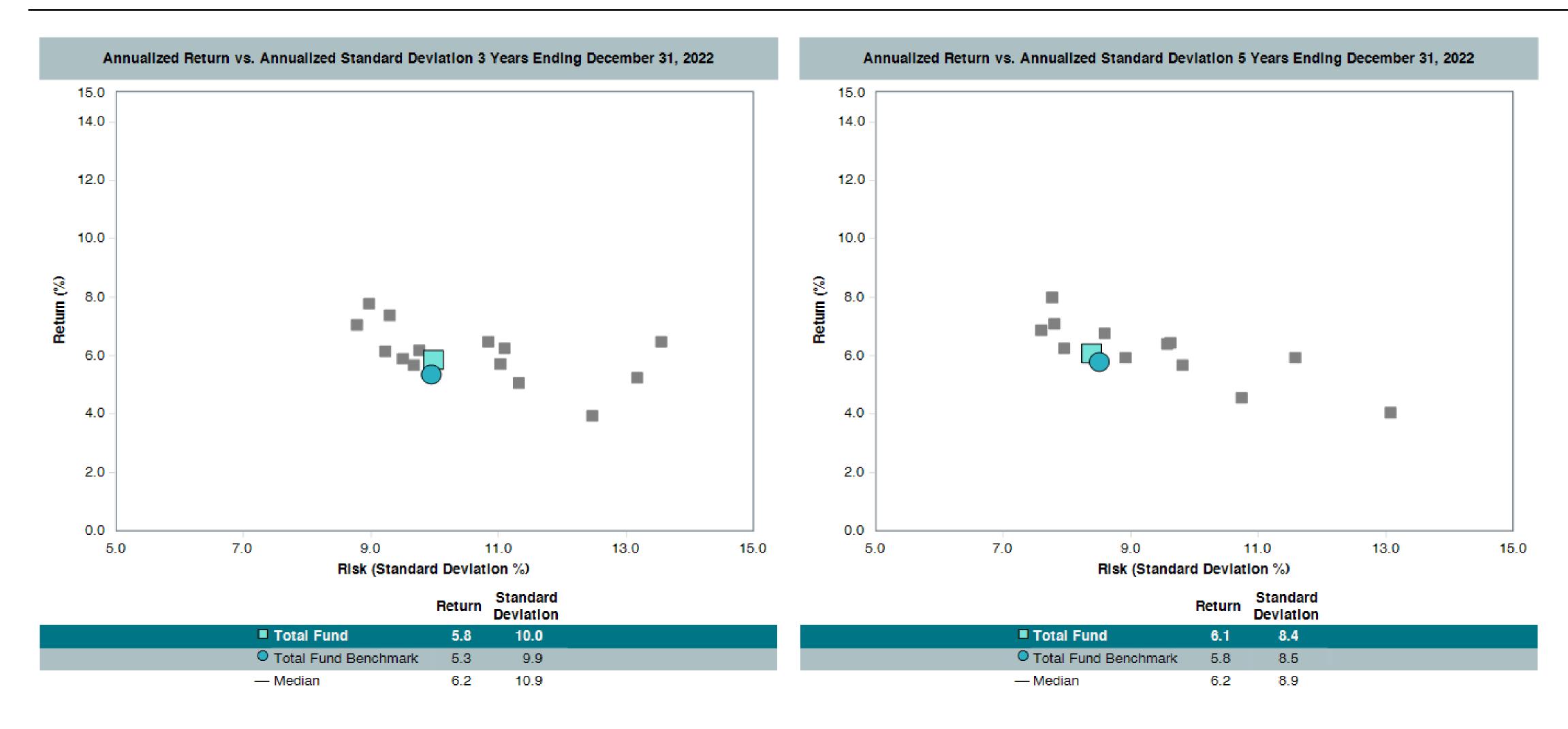




## 5. Total Fund Attribution – One Year Ending 12/31/2022



### 6. Risk Profile: Total Fund Risk-Return vs. Peers

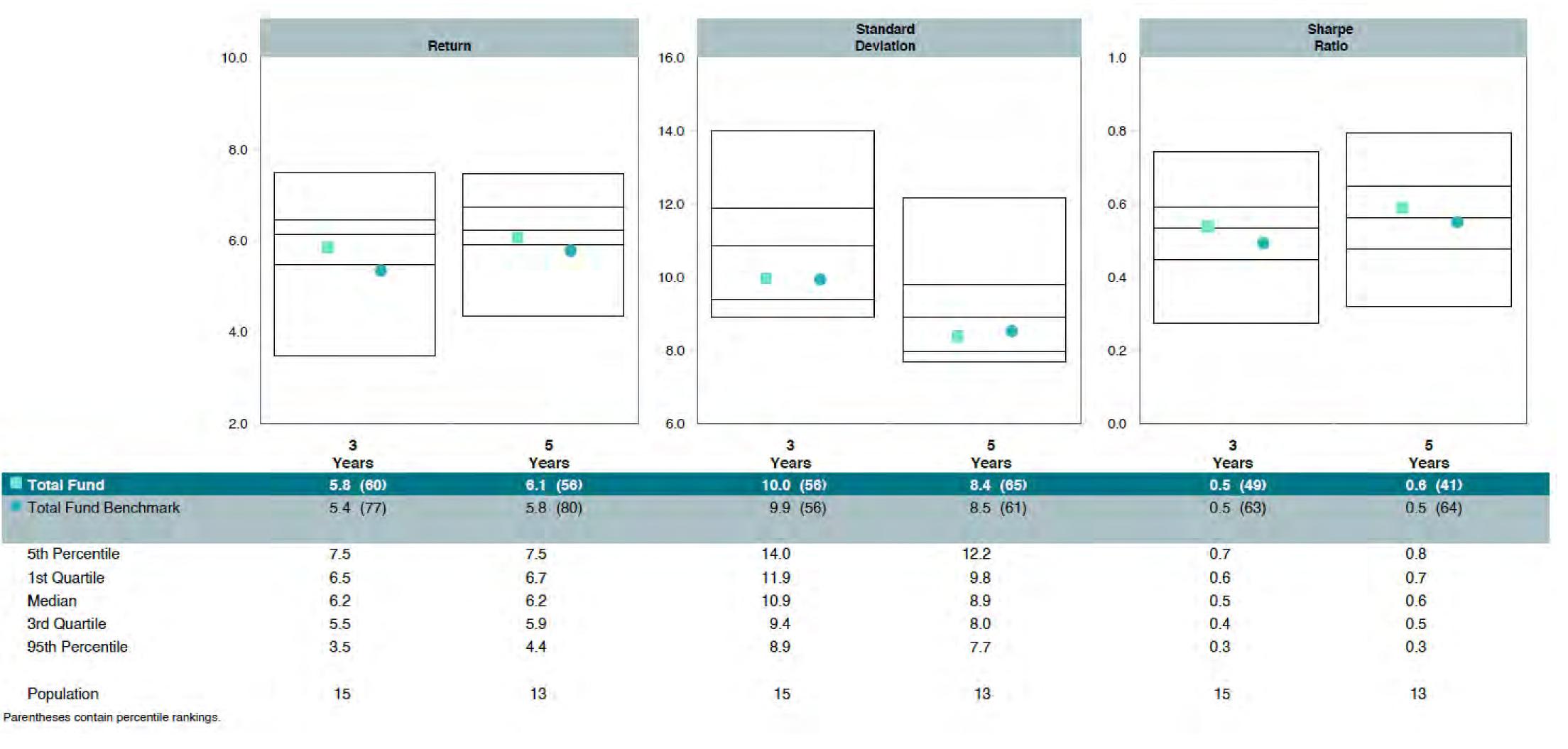


Note: Public Plan peer group composed of 15 and 13 public funds, respectively, with total assets in excess of \$10B as of 12/31/2022. An exhibit outlining the asset allocation of the peer portfolios is provided in the appendix of this report.



### 6. Risk Profile: Trailing 3-Year and 5-Year Risk Metrics Peer Comparison

#### Total Fund vs. All Public Plans > \$10B





# 7. IPS Stated Trust Return Objectives ending 12/31/2022

	Five Year	Seven Year	Ten Year	Twenty Year
Total Fund	6.1	7.9	7.6	7.8
Total Fund Benchmark	5.8	7.4	7.1	7.4
Difference	+0.3	+0.5	+0.5	+0.4
Total Fund	6.1	7.9	7.6	7.8
Assumed Rate of Return	7.3	7.5	7.7	7.8
Difference	-1.2	+0.4	-0.1	0.0
Total Fund	6.1	7.9	7.6	7.8
CPI + 5%	9.0	8.5	7.6	7.6
Difference	-2.9	-0.6	0.0	+0.2



### 8. Global Equity: Performance Summary Ending 12/31/2022

	Fourth Quarter	One Year	Three Year	Five Year	Ten Year
Total Global Equity	6.7	-13.6	7.2	6.9	8.7
Total Global Equity Benchmark	6.9	-12.8	7.6	7.5	8.9
Difference	-0.2	-0.8	-0.4	-0.6	-0.2
Total U.S. Equity	8.1	-16.2	7.3	8.0	11.0
Total U.S. Equity Benchmark	7.1	-19.3	7.2	8.9	12.2
Difference	+1.0	+3.1	+0.1	-0.9	-1.2
Non-U.S. Equity	11.8	-18.3	-0.1	0.7	3.9
Non-U.S. Equity Benchmark	12.3	-17.5	-0.6	0.4	3.3
Difference	-0.5	-0.8	+0.5	+0.3	+0.6
Non-U.S. Developed	15.4	-15.8	1.2	1.5	5.0
TRS Non-U.S. Developed Benchmark	16.1	-14.5	1.2	1.7	4.6
Difference	-0.7	-1.3	0.0	-0.2	+0.4
Emerging Markets	6.5	-22.0	-2.2	-0.8	2.2
TRS Emerging Market Benchmark	6.8	-22.2	-3.6	-1.9	1.2
Difference	-0.3	+0.2	+1.4	+1.1	+1.0



# 8. Global Equity: Performance Summary Ending 12/31/2022 (cont'd)

	Fourth Quarter	One Year	Three Year	Five Year	Ten Year
Total Public Equity	10.3	-17.2	3.2	3.9	6.8
Public Equity Benchmark	10.1	-18.2	3.0	4.2	7.0
Difference	+0.2	+1.0	+0.2	-0.3	-0.2
Total Private Equity	0.1	-5.0	17.3	14.7	14.6
Private Equity Benchmark	0.5	0.1	19.1	16.1	14.0
Difference	-0.4	-5.1	-1.8	-1.4	+0.6



### 9. Stable Value: Performance Summary Ending 12/31/2022

	Fourth Quarter	One Year	Three Year	Five Year	Ten Year
Total Stable Value	0.1	-18.5	-2.1	0.9	2.9
Total Stable Value Benchmark	0.0	-23.0	-4.4	-0.6	1.4
Difference	+0.1	+4.5	+2.3	+1.5	+1.5
Total Government Bonds	-1.0	-30.2	-7.9	-2.3	0.8
Treasury Benchmark	-0.6	-29.3	-7.4	-2.2	0.6
Difference	-0.4	-0.9	-0.5	-0.1	+0.2
Stable Value Hedge Funds	0.9	7.3	8.4	6.4	5.8
Hedge Funds Benchmark	1.5	0.1	4.7	3.9	3.6
Difference	-0.6	+7.2	+3.7	+2.5	+2.2
Absolute Return	2.8	0.0	5.9	6.5	7.6
Absolute Return Benchmark	2.0	5.9	3.7	4.0	3.3
Difference	+0.8	-5.9	+2.2	+2.5	+4.3



### 10. Real Return: Performance Summary Ending 12/31/2022

	Fourth Quarter	One Year	Three Year	Five Year	Ten Year
Total Real Return	1.4	16.8	12.2	10.3	9.1
Real Return Benchmark	0.4	19.4	10.8	8.4	7.8
Difference	+1.0	-2.6	1.4	1.9	1.3
Real Estate	0.9	16.7	13.7	11.9	12.2
Real Estate Benchmark	0.3	21.0	11.4	9.3	9.9
Difference	+0.6	-4.3	2.3	2.6	2.3
Energy, Natural Resources, and Infrastructure	2.1	16.9	8.5	7.6	
Energy and Natural Res. Benchmark	0.7	15.2	9.2	7.2	
Difference	1.4	1.7	-0.7	+0.4	
Commodities	17.8	15.2	14.5	4.6	-6.5
Commodities Benchmark	3.4	26.0	10.5	6.5	-3.3
Difference	+14.4	-10.8	+4.0	-1.9	-3.2



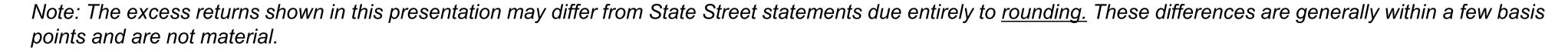
## 11. Risk Parity: Performance Summary Ending 12/31/2022

	Fourth Quarter	One Year	Three Year	Five Year	Ten Year
Total Risk Parity	6.3	-22.5	-3.8	0.5	2.9
Risk Parity Benchmark	5.4	-24.5	-2.8	1.0	3.3
Difference	+0.9	+2.0	-1.0	-0.5	-0.4



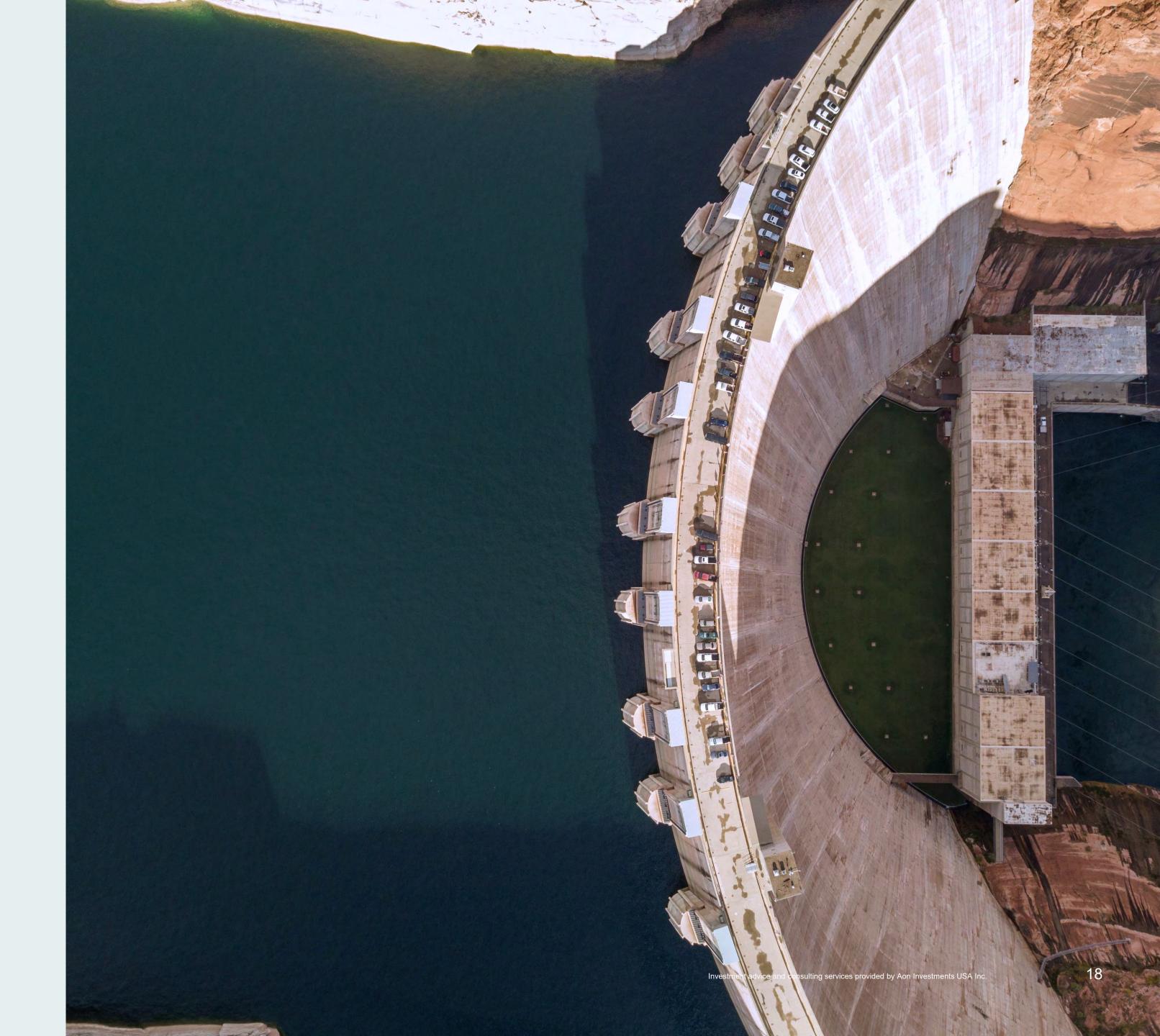
## 12. Risk Parity: Performance Summary Ending 12/31/2022

	Fourth Quarter	One Year	Three Year	Five Year	Ten Year
Cash Equivalents	1.0	2.6	1.3	1.5	2.0
Cash Benchmark	0.9	1.5	0.7	1.2	8.0
Difference	+0.1	+1.1	+0.6	+0.3	+1.2





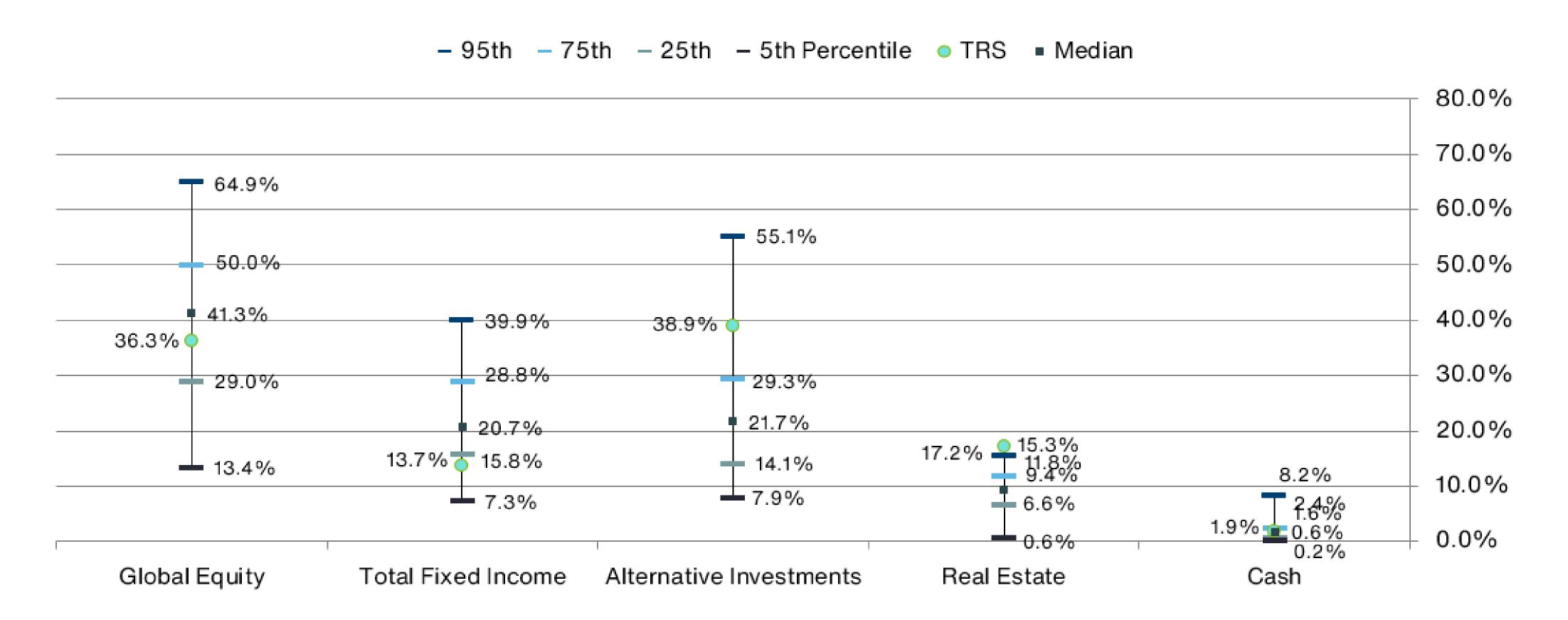
Appendix – Supplemental Reporting





### TRS Commitment Levels vs. Peers (>\$10 Billion) as of 12/31/2022

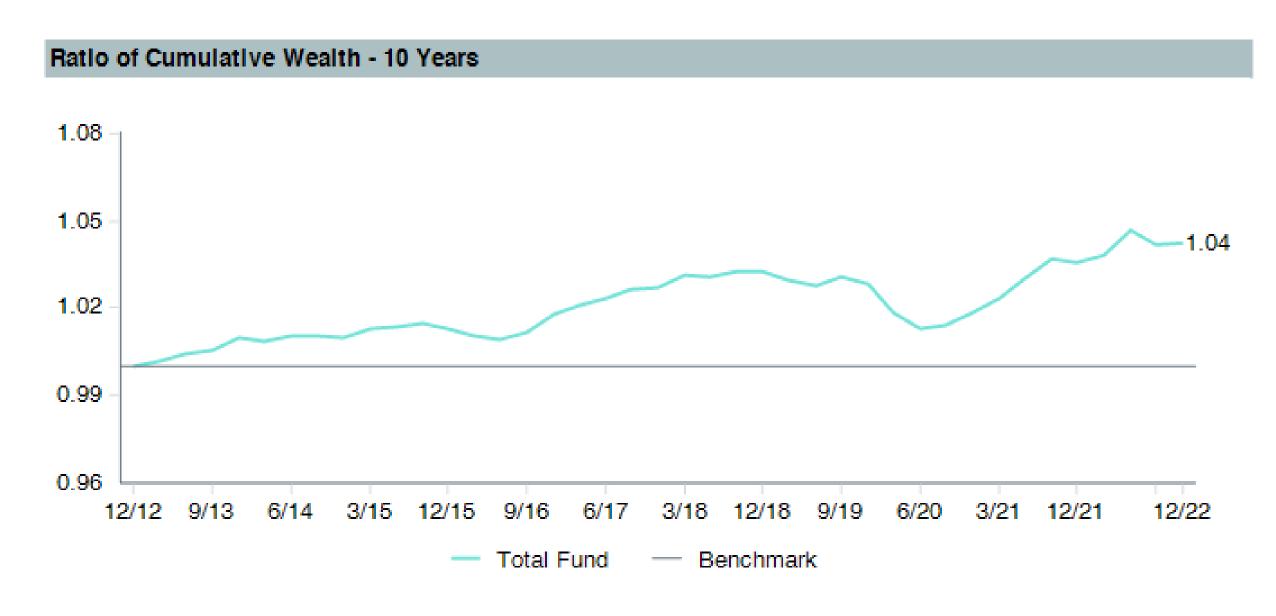
- ■The chart below depicts the asset allocation of peer public funds with assets greater than \$10 billion.
  - The ends of each line represent the 95<sup>th</sup> and 5<sup>th</sup> percentile of exposures, the middle light blue and grey lines represent the 25<sup>th</sup> and 75<sup>th</sup> percentile of exposures, the purple square represents the median, and the green dot represents TRS exposure.

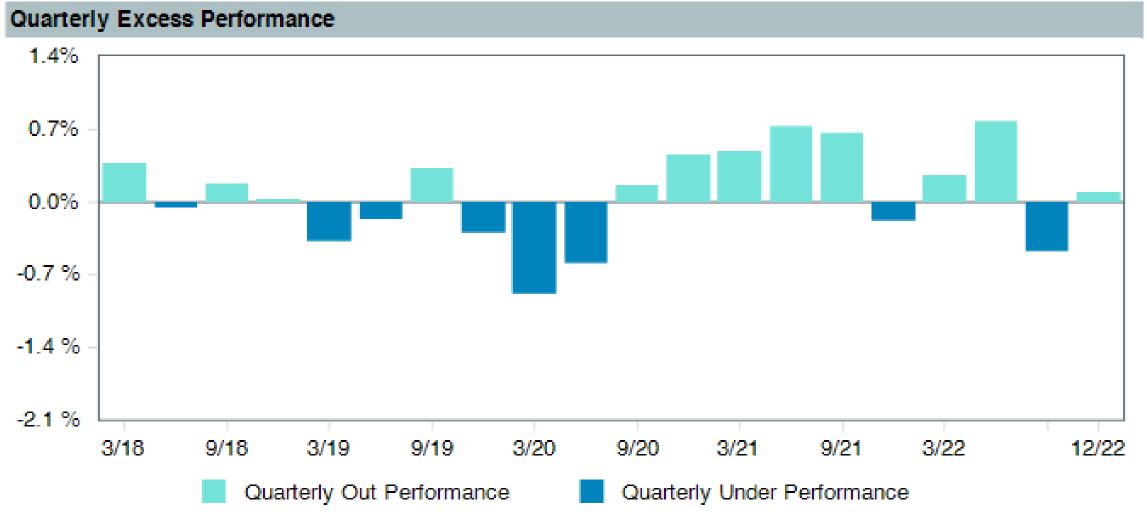




### Historical Excess Performance Ending 12/31/2022

### Total Fund vs. Total Fund Benchmark

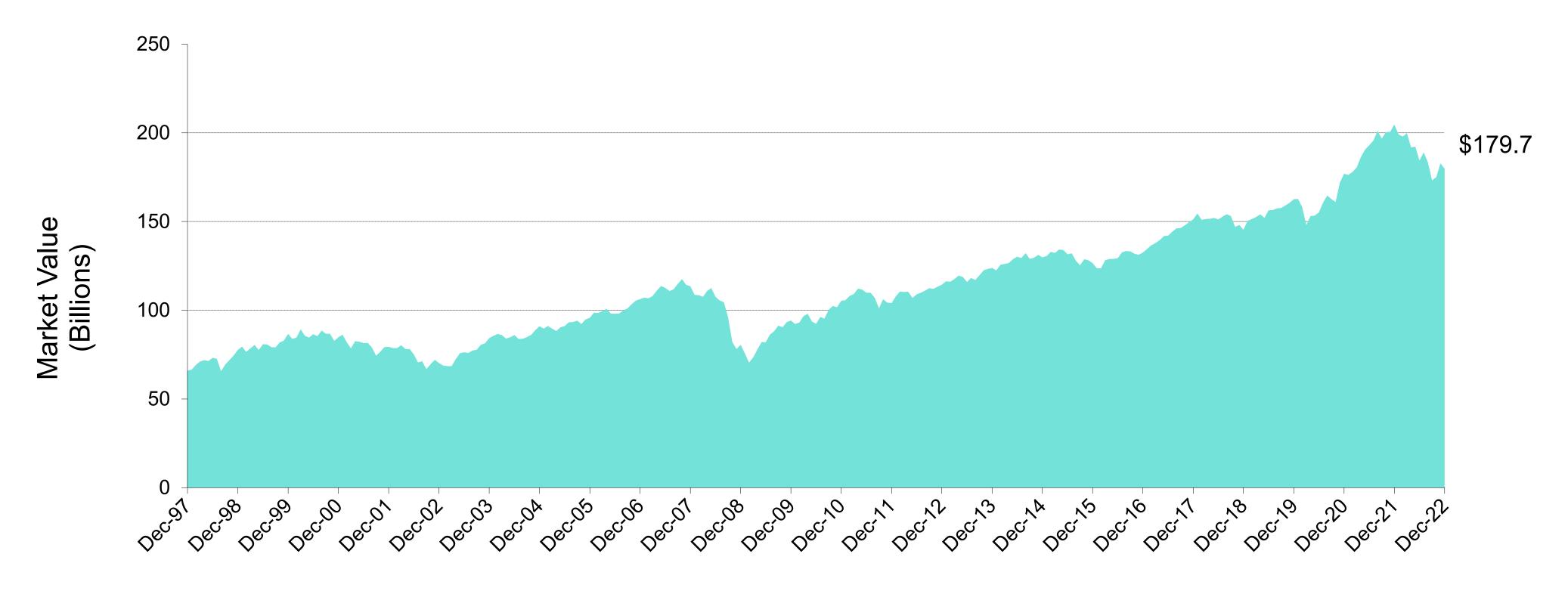






### **TRS Asset Growth**

### Total Fund Historical Growth (September 1997 - December 2022)





### External Manager Program: Public Equity Performance as of 12/31/2022

	Allocation (\$ in billions)	Fourth Quarter	One Year	Three Year	Five Year
EP Total Global Equity	\$27.1	9.5	-16.4	5.3	5.1
EP Global Equity Benchmark		9.5	-18.3	3.4	4.2
Difference		0.0	+1.9	+1.9	+0.9
EP U.S.A.	\$9.8	6.4	-15.8	9.0	9.4
EP U.S.A. Benchmark		7.1	-19.3	7.2	8.9
Difference		-0.7	+3.5	+1.8	+0.5
EP Non-U.S. Developed	\$6.0	16.2	-16.2	2.6	2.5
MSCI EAFE + Canada Policy Index		16.1	-14.5	1.2	1.7
Difference		+0.1	-1.7	+1.4	+0.8
EP Emerging Markets	\$5.6	6.8	-20.3	0.2	0.6
MSCI Emerging Markets Policy Index		6.8	-22.2	-3.6	-1.9
Difference		0.0	+1.9	+3.8	+2.5
EP World Equity	\$5.7	10.8	-13.9	7.9	7.5
EP World Equity Benchmark		9.5	-18.3	4.4	5.6
Difference		+1.3	+4.4	+3.5	+1.9



# External Manager Program: Stable Value/Total Program Performance as of 12/31/2022

	Allocation (\$ in billions)	Fourth Quarter	One Year	Three Year
EP Total Stable Value	\$9.7	0.9	7.3	8.4
EP Stable Value Benchmark		1.5	0.1	4.7
Difference		-0.6	+7.2	+3.7
Total External Public Program	\$43.5	7.1	-12.3	5.2
EP External Public Benchmark		7.2	-15.1	2.9
Difference		-0.1	+2.8	+2.3

Note: The excess returns shown in this presentation may differ from State Street statements due entirely to rounding. These differences are generally within a few basis points and are not material.



# Public Strategic Partnership Program (SPN): Performance as of 12/31/2022

	Allocation (\$ in billions)	Fourth Quarter	One Year	Three Year
Public Strategic Partnership	\$6.7	7.8	-20.1	1.7
Public SPN Benchmark		7.1	-21.1	0.5
Difference		+0.7	+1.0	+1.2
BlackRock	\$2.3	7.9	-18.6	2.2
JP Morgan	\$2.3	7.2	-21.1	2.4
Morgan Stanley	\$2.0	8.5	-20.7	0.3



Note: The excess returns shown in this presentation may differ from State Street statements due entirely to rounding. These differences are generally within a few basis points and are not material.

### **Benchmarks**

Total Fund Performance Benchmark – 16.3% MSCI U.S.A. IMI, 11.7% MSCI EAFE plus Canada Index, 8.0% MSCI Emerging Markets Index, 18.1% State Street Private Equity Index (1 quarter lagged), 14.4% Blmb. Barc. Long Term Treasury Index, 4.4% HFRI FoF Conservative Index, 2.0% Citigroup 3 Mo. T-Bill Index, 17.3% NCREIF ODCE Index (1 quarter lagged), 6.6% Energy and Natural Resources Benchmark, 7.2% Risk Parity Benchmark, and -6.0% Asset Allocation Leverage Benchmark.

Global Equity Benchmark – 30.0% MSCI U.S.A. IMI, 21.7% MSCI EAFE plus Canada Index, 14.8% MSCI Emerging Markets Index, and 33.5% State Street Private Equity Index (1 quarter lagged)

- TF U.S. Equity Benchmark MSCI U.S.A. Investable Markets Index (IMI)
- Emerging Markets Equity Benchmark MSCI Emerging Markets Index
- Non-US Developed Equity Benchmark MSCI EAFE + Canada Index
- Private Equity Benchmark State Street Private Equity Index (1 quarter lagged)



# Benchmarks (cont'd)

#### Stable Value Benchmark – 76.4% Blmb. Barc. Long Term Treasury Index and 23.6% HFRI FoF Conservative Index

- US Treasuries Benchmark Bloomberg Barclays Long Term Treasury Index
- Stable Value Hedge Funds HFRI Fund of Funds (FoF) Conservative Index
- Absolute Return Benchmark SOFR + 4%

#### Real Return Benchmark – 72.5% NCREIF ODCE Index and 27.5% Energy & Natural Resources Benchmark

- Real Estate Benchmark NCREIF ODCE Index (1 quarter lagged)
- Energy and Natural Resources Benchmark 75% Cambridge Associates Natural Resources Index (reweighted) and 25% quarterly Seasonally-Adjusted Consumer Price Index (1 quarter lagged)
- Commodities Benchmark Goldman Sachs Commodity Index
- ■Risk Parity Benchmark 100% HFR Risk Parity Vol 12 Institutional Index



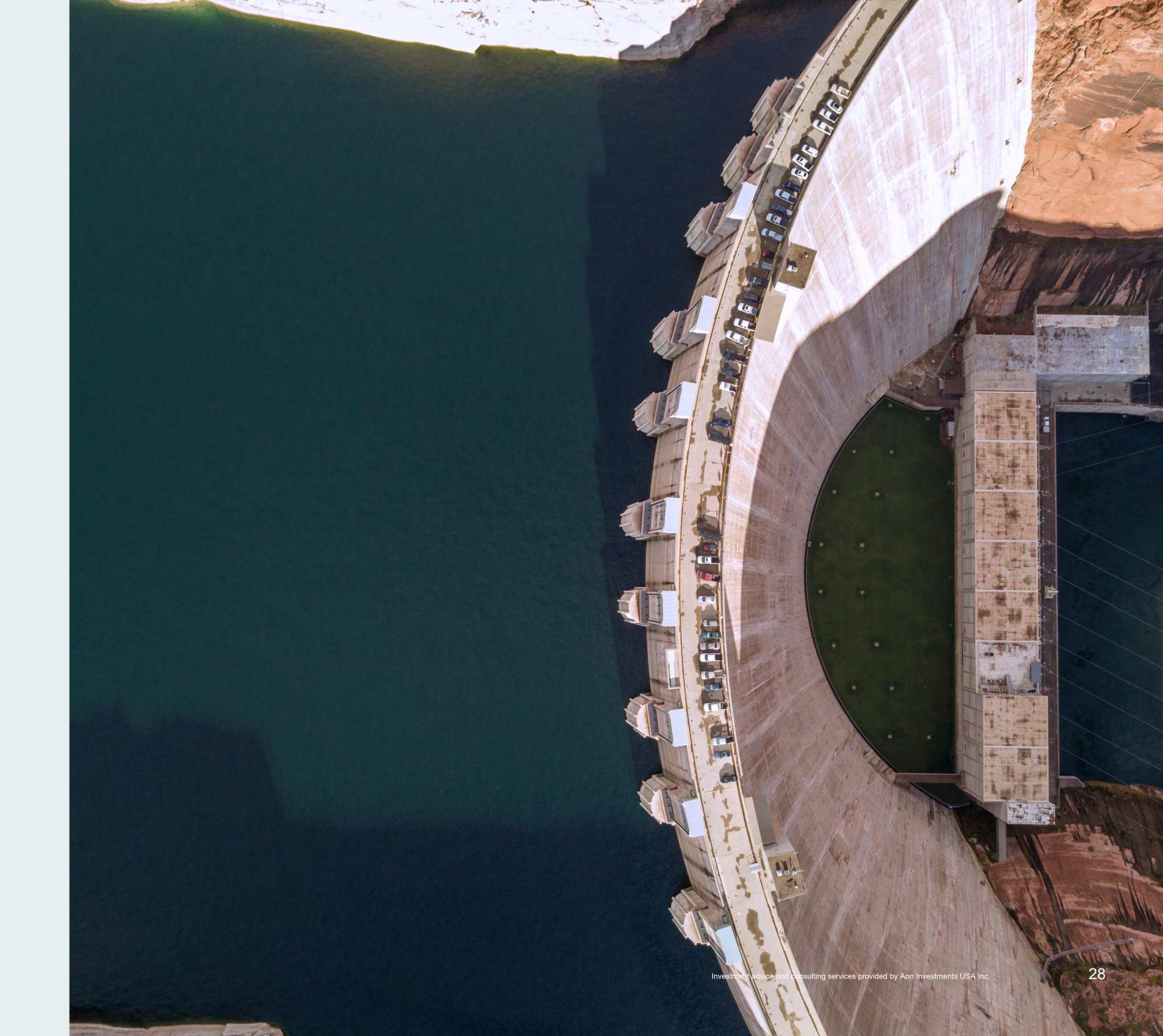
# **Description of Performance Attribution**

- A measure of the source of the deviation of a fund's performance from that of its policy benchmark. Each bar on the attribution graph represents the contribution made by the asset class to the total difference in performance. A positive value for a component indicates a positive contribution to the aggregate relative performance. A negative value indicates a detrimental impact. The magnitude of each component's contribution is a function of (1) the performance of the component relative to its benchmark, and (2) the weight (beginning of period) of the component in the aggregate.
- The individual Asset Class effect, also called Selection Effect, is calculated as
   Actual Weight of Asset Class x (Actual Asset Class Return Asset Class Benchmark Return)
- The bar labeled **Allocation Effect** illustrates the effect that a Total Fund's asset allocation has on its relative performance. Allocation Effect calculation = (Asset Class Benchmark Return –Total Benchmark Return) x (Actual Weight of Asset Class Target Policy Weight of Asset Class).
- The bar labeled **Other** is a combination of Cash Flow Effect and Benchmark Effect:
  - Cash Flow Effect describes the impact of asset movements on the Total Fund results. Cash Flow Effect calculation = (Total Fund Actual Return Total Fund Policy Return) Current Selection Effect Current Allocation Effect
  - Benchmark Effect results from the weighted average return of the asset classes' benchmarks being different from the Total Funds' policy benchmark return. Benchmark Effect calculation = Total Fund Policy Return (Asset Class Benchmark Return x Target Policy Weight of Asset Class)
- Cumulative Effect

Cumulative Effect calculation = Current Effect t \*(1+Cumulative Total Fund Actual Return t-1) + Cumulative Effect t-1\*(1+Total Fund Benchmark Return t)



# **Disclaimers and Notes**





## **Disclaimers and Notes**

#### **Disclaimers:**

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  and shall not be relied upon for, accounting and legal or tax advice.
- Refer to Hedge Fund Research, Inc. <u>www.hedgefundresearch.com</u> for more information on HFR indices

#### Notes:

- The rates of return contained in this report are shown on an after-fees basis unless otherwise noted. They are geometric and time weighted. Returns for periods longer than one year are annualized.
- Universe percentiles are based upon an ordering system in which 1 is the best ranking and 100 is the worst ranking.
- Due to rounding throughout the report, percentage totals displayed may not sum up to 100.0%. Additionally, individual
  fund totals in dollar terms may not sum up to the plan totals.



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Aon Investments USA Inc.

200 E. Randolph Street

Suite 700

Chicago, IL 60601

ATTN: Aon Investments Compliance Officer

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#### **Annual Review of Public Markets**

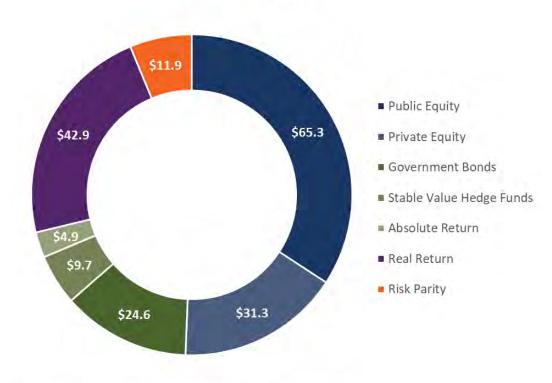
Dale West, Senior Managing Director, Public Markets
Brad Gilbert, Senior Director, External Public Markets
KJ Van Ackeren, Senior Director, Internal Fundamental
April 2023



#### Agenda

- I. Public Equity
- II. Stable Value Hedge Fund
- III. Absolute Return

TOTAL TRUST as of December 31, 2022



Trust Investment Exposure Cash/Asset Allocation Leverage Total Trust \$190.8 (\$11.0) **\$179.8** billion



Source: State Street Bank

#### **Public Markets Overview**

#### **Internal Fundamental (IFM)**

Members: 22 AUM: \$10.8B

Mission: Develop and invest across a collection of boutique strategies implemented by internal teams using predominantly

fundamental research.

#### Multi-Asset Strategies (MSG)

Members: 15 AUM: \$13.9B

Mission: Create value by using quantitative analysis to systematically identify and capitalize on opportunities across all public assets with a disciplined and risk-managed approach.

#### **External Public Markets (EPU)**

Members: 12 AUM: \$43.5B

Mission: Identify and invest with external managers to access strategies which complement internal TRS capabilities. Mandates include equity funds, hedge funds and Strategic Partnerships.

#### **Special Opportunities (SO)**

Members: 6 AUM: \$4.9B

Mission: To opportunistically capture unique and niche investments for the Trust. Investments are predominantly public market co-investments and illiquid credit.

#### **Public Markets Analytics (PuMA)**

Members: 6

Mission: Provide timely, high-quality data and analysis to enhance investment understanding and decisions across Public Markets.



#### Philosophy

**Active Management** 

We believe active management will add value over time

**Factors** 

Targeting factors that are compensated in the long run, such as value, is a key active strategy

Internal

We prefer to manage strategies internally when we have the resources and skills to compete with external managers

External

When we don't have internal capabilities, we can select external managers who will add value net of fees

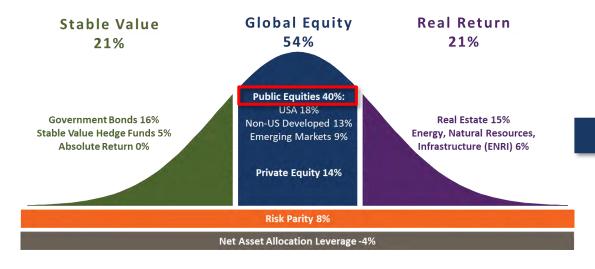
**Efficient Markets** 

Active management is most successful in less efficient markets, including international and small caps

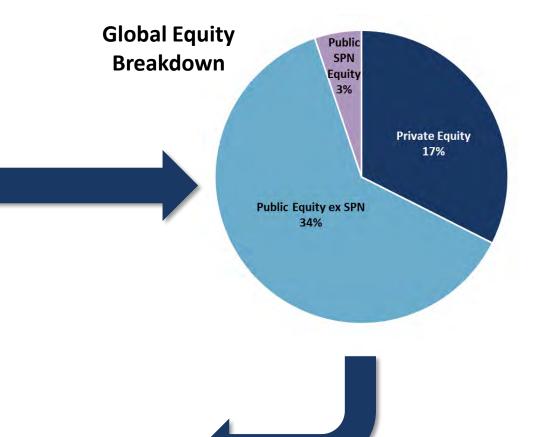


#### **Global Equity Overview**

#### Global Equity's role in the Trust:



Public Equity Portfolio									
As of 12/31/2022	Assets (in billions)	Assets % of Trust							
External Manager/ Public SPN*	\$32.1	18%							
Multi-Asset Strategies	13.9	8%							
Internal Fundamental	10.8	6%							
Passive & Transition	8.2	5%							
Total Public Equity	\$65.0	36%							

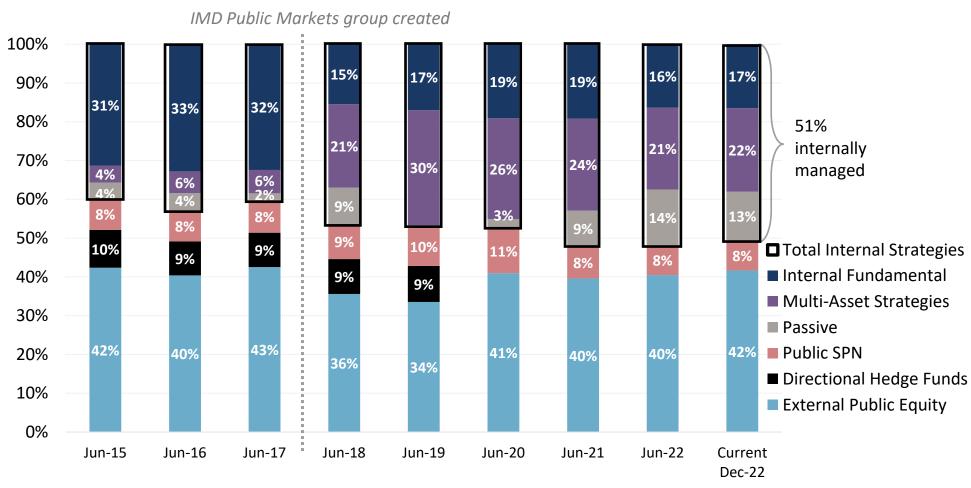




Source: State Street Bank

#### Internal & External Management

#### **Public Equity Split by Strategy Group**





#### **Public Equity Performance**

			1-Y	ear	3-Year (Ar	nnualized)
_	Assets (\$ millions)	Assets (percent of Trust)		Alpha (bp)	Return (%)	Alpha (bp
US	\$21,545	12.0	-16.6	267	6.8	-46
TRS USA Benchmark			-19.3		7.2	
Non-US Developed	19,813	11.0	-16.3	-179	0.7	-52
TRS Non-US Developed Benchmark			-14.5		1.2	
Emerging Markets	12,905	7.2	-22.4	-19	-2.5	102
TRS Emerging Market Benchmark			-22.2		-3.6	
World Equity	5,682	3.2	-13.8	450	7.9	357
TRS Custom World Benchmark			-18.3		4.4	
Total Public Equity	\$59,945	33.3	-17.3	73	3.1	16
Public Equity Policy Benchmark			-18.0		2.9	

TRS benchmarks are adjusted for securities TRS is not authorized to buy because of IPS or statutory provisions, and where TRS has not exercised a fiduciary exemption. The Custom World Benchmark includes US small cap securities in line with the IPS benchmark for USA.

- Public equity portfolios outperformed over the 1 and 3-year periods
- The portfolios generated \$512M in dollar value added (DVA) over the last 1-year and \$478M over the last 3-years



#### Public Equity Performance by Strategy Group

- Internal quantitative strategies extended their strong relative performance due to the favorable environment for factor investing
- External strategies led the way with consistent outperformance across regions
- Internal Fundamental's largest portfolios lagged but have seen promising results from newly launched innovation portfolios

Public Equity Contribution to Excess Return (bp)		
As of December 31, 2022	1-yr	3-yr
Total	+73	+16
External Manager (ex-Strategic Partnership)	+86	+47
Multi-Asset Strategies	+67	+6
Internal Fundamental	-72	-35
Passive & Transition	-7	-2



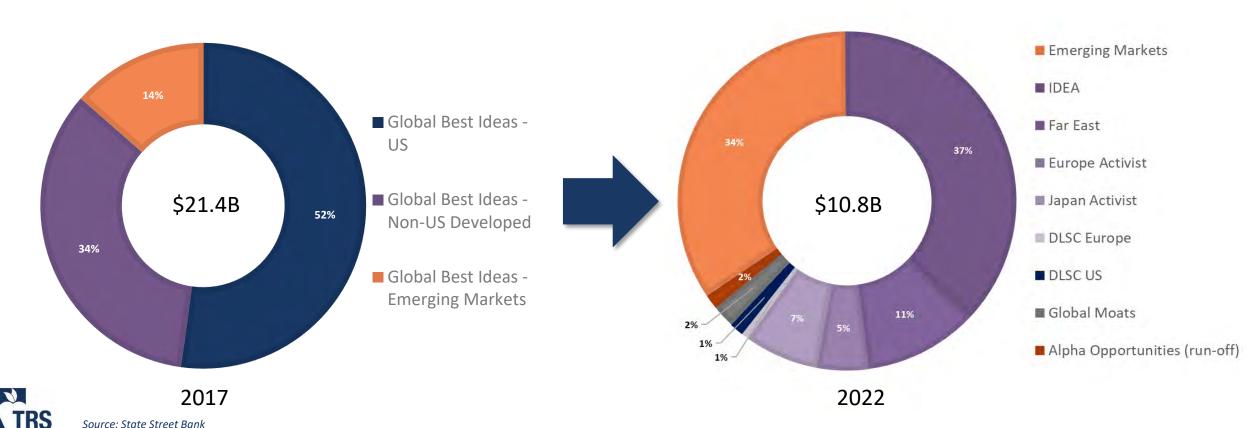
#### Special Topic: Internal Fundamental Management

#### • Identify strengths of team members Align Match skillsets with strategies to optimize performance Ownership culture – "Leading from every seat" • Identify opportunities for process improvements across the team **Evaluate** • Shut down or re-evaluate underperforming strategies • Offer a platform that fosters the next generation of investors Develop • Implement risk management tools to hedge unintended risk Develop best investors by strategy type • Expand in areas that meet the objectives of the Trust and match Expand our internal skillsets



#### Internal Fundamental Portfolio Mix

- Boutique structure leads to more targeted strategies with well-defined philosophy and process
  - No need to invest in all markets and all strategies
- The portfolio has \$0 allocated to US Large Cap today



10

#### Continuous Improvement

#### Innovate

Launching portfolios that provide a benefit to Active Public Markets

#### Improve

- Drawdown control Re-underwriting of Far East portfolio
- Expand geography of successful strategies
- Data Analytics Recurring deep dives into risk profile and performance drivers
- o Identifying opportunities for increased primary research
- Essentia Analytics Evaluate decision-making and hone investment skills

#### Discontinue

- US Large Cap in 2017
- Alpha Opportunities in 2018
- US SMid in 2021



#### **Innovation Portfolios**

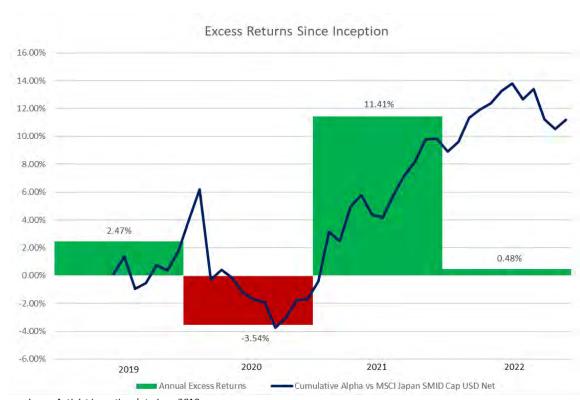
Strategy	Inception Date	AUM (\$ millions)	1-yr	3-yr	SI
			Annualized Excess Re		urn (bp)¹
Japan Activist	Jun-2019	\$755.9	48	270	360
Deleveraging Small Cap US	Jun-2020	\$143.9	399		767
Deleveraging Small Cap Europe	Oct-2021	\$77.2	831		675
Europe Activist	Dec-2021	\$531.8	-163		-163
Global Moats	Sep-2022	\$236.0			711
			Cumulative PnL (\$M)		SM)
Equity Capital Markets	Aug-2019	\$0.0	-\$50.0	-\$8.9	\$2.3

- Newer vintage innovation portfolios have demonstrated strong performance
- Assets will expand over time as track record is built and/or regime is favorable for the strategy



#### Case Study #1 – Japan Activist

- Philosophy: Activism as an asset class presents an opportunity to harvest alpha from a persistent source of equity risk premia
- Opportunity
  - Shift in corporate governance resulting from structural reform and Abenomics
- Why manage internally?
  - Identified opportunity through IFM Portfolio
     Manager that oversees Far East
  - External Public Markets evaluated a manager for Japan allocation but determined IFM was a better allocation given the similar return profile
- Sizing
  - \$750M approximately half of IFM Japan exposure



Japan Activist Inception date June 2019.



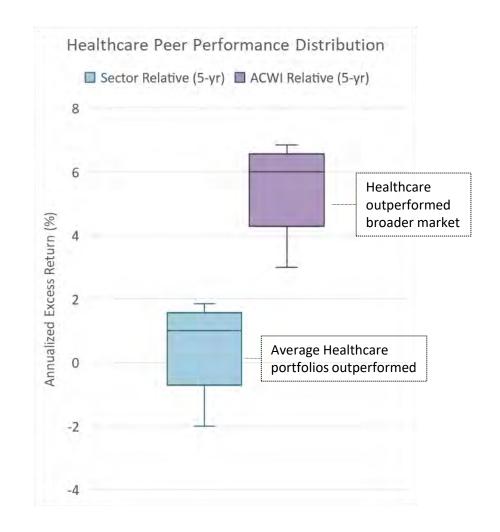
Source: TRS IMD

#### Case Study #2 – Healthcare Innovation

 Philosophy: Healthcare companies with true innovation will be rewarded over the long term. Copycat drugs and incremental improvements will be commoditized over time.

#### Opportunity

- Healthcare makes up 10-20% of most global economies
- o Favorable demographics to drive secular growth
- o Advances in basic sciences and technology are unlocking innovation
- Why manage internally?
  - Portfolio Manager with over 20 years of experience in Healthcare
  - High returns coupled with high dispersion of returns between industries and companies leads to better opportunities
  - Large number of external health care funds have demonstrated success in generating excess returns
- Sizing
  - Evaluating a launch of a paper portfolio
  - Capacity of \$1-2B





#### **Public Markets SPN**

#### Performance as of December 31, 2022

Assets			Annualized Return			Annualized Alpha			
Program	<b>NAV</b> (\$, millions)	% of Trust	1-Year	3-Year	Since Incept.	1-Year	3-Year	Since Incept.	
BlackRock	\$2,306	1.3%	-18.5%	2.2%	6.4%	+252bp	+173bp	+121bp	
JP Morgan	2,341	1.3	-21.1	2.4	6.4	-5	+191	+120	
Morgan Stanley	2,011	1.1	-20.7	0.3	5.5	37	-21	+30	
Total Public SPN <sup>1</sup>	\$6,658	3.7%	-20.1%	1.7%	6.1%	+95bp	+127bp	+84bp	

#### **Multi-Asset SPN Portfolio Objectives:**

- Outperform custom benchmark with same objectives and constraints as TRS
- Deliver best in class resources to Texas

#### **Portfolio Achievements:**

- \$1.3 billion in relative value since inception
- 11 out of 15 years of positive outperformance
- Customized research projects, conferences, deep dives, insight series





#### **Public Markets 2023 Priorities**

- Taking advantage of opportunities resulting from market turbulence
- Consolidating established internal quantitative strategies into one portfolio
- Managing an active internal portfolio R&D pipeline
- Growing rotational analyst program for long-term recruiting
- Developing the Analytics function through enhanced data infrastructure and partnering with investment teams to provide forward-looking actionable insights



#### APPENDIX



#### Public Markets Senior Leadership Team



Dale West, CFA Sr. Managing Director MBA, Stanford



Mark Albert, CFA Director MBA, University of Michigan



Mohan Balachandran, PhD Sr. Managing Director PhD, Physics, Brown University



Ashley Baum, CFA, CPA Sr. Director MPA, UT Austin



Patrick Cosgrove, CFA Sr. Director MBA, St. Mary's University



Jean-Benoit Daumerie, CFA Director MBA, Rice University



Brad Gilbert, CFA, CAIA Sr. Director BBA, UT Austin



Joel Hinkhouse, CFA Director MBA, University of Chicago



Matt Talbert, PhD Director PhD, Economics, UT Austin



KJ Van Ackeren, CFA Sr. Director MBA, Texas Christian University



**Kyle Wynne, CFA, FRM Director**MS, University of
Chicago

- Five distinct groups with one leadership team
- One comprehensive view of portfolio construction
- Improved communication and alignment



#### **External Public Markets**



Brad Gilbert, CFA, CAIA Sr. Director, Head of External Public Markets BBA, UT Austin



Jean-Benoit Daumerie, CFA Director MBA, Rice University



Scott Gonsoulin, CFA Director MS, Texas A&M



Joel Hinkhouse, CFA
Director
MBA, University of Chicago



**Lulu Llano, CFA Director**BBA, UT Austin



Steven Wilson, CAIA Director MBA, Rice University



John Hall, CFA Investment Manager MBA, London Business School



Sibei Wen, CFA, CAIA, FRM Sr. Associate MS, UT Austin



Michael Ijeh, CAIA Associate BBA, Texas Tech



McKenna Phillips, CFA Associate BBA, UT Austin



Mindu Dasanayake Sr. Analyst BBA, UT San Antonio



Jon Klekman Analyst BA, SUNY Binghamton

EXPERIENCE SUMMARY
8 CFA Charterholders
6 Master's Degrees
4 CAIA Charterholders
1 Certified FRM



#### **Internal Fundamental**



KJ Van Ackeren, CFA Sr. Director, Head of Internal Fundamental MBA, Texas Christian University



Patrick Cosgrove, CFA Sr. Director MBA, St. Mary's University



Richard Campbell, CFA Director MBA, UT Austin



**Lee Carter, CFA Director**MBA, Rice University



Mark Cassens, CFA Director MBA, UT Austin



Frank Crown, CFA Director BAA, Georgia State University



Marissa Hogan Director MBA, Babson College



Shayne McGuire Director MBA & MA, UT Austin



Stacey Peot, CFA
Director
MBA, UT Austin



Michael Poustovoi, CFA Director MBA, OCU



Derek Sbrogna, CFA Director MBA, UT Austin



John Watkins Director MS, Johns Hopkins MBA, UT Austin



Jackson Wu , CFA Director MBA, Rice University



John DeMichele, CFA Investment Manager MBA, UT Austin



Ran Huo, CFA Investment Manager MBA, Rice University



Adam Kogler, CFA Investment Manager MSF, University of Florida



Jared Ryan Investment Manager BS, Trinity University



Khoi Tran Investment Manager BA, UT Austin



Laethitia Patadji Sr. Associate MBA, Columbia



Trevor Thompson, CFA Associate MSF, Ohio St University



Drew Gambrell, Sr. Analyst MSF, Texas A&M

\*Rotational Analyst



Monica Larson Analyst



14 CFA Charterholders 20 Master's Degrees

#### Multi-Asset Strategies



Mohan Balachandran, PhD Senior Managing Director PhD, Physics Brown University



Mark Albert, CFA Director MBA University of Michigan



Kyle Schmidt Director MBA SMU



Wayne Speer, CFA Director MBA SMU



Matt Talbert, PhD Director PhD, Economics UT Austin



Ryan Leary, CFA Investment Manager MBA Rice University



Gabriel Salinas, PhD Investment Manager PhD, Economics UT Austin



Solomon Gold Investment Manager MS, Economics UT Austin



Yan Zhang Investment Manager MBA University of Chicago



Anthony Paolini, CPA Senior Associate MPA, Accounting UT Austin



Sudhanshu Pathak "Sunny" Senior Associate MS, Operations Research Columbia University



Eddie Pluhar Senior Associate PhD, Physics University of Missouri



Chris Steeves Associate MS, Business Analytics UT Austin



Bardia Farajnejad Senior Analyst MS, Financial Engineering UCLA Anderson



Gabriela Ramirez Administrative Assistant

3 PhD Degrees
3 CFA Charterholders
1 CPA

**EXPERIENCE SUMMARY** 

10 Master's Degrees



#### **Public Markets Analytics**



Kyle Wynne, CFA, FRM
Director of Public Markets Analytics
MS, University of Chicago



Kevin Taylor Investment Manager MS, UT Austin



Chad White Sr. Associate MSF, Tulsa MS, MS&T



Lamont Colter Associate BS, Texas State University



Irma A. Martinez Sr. Analyst BBA, St. Edwards



John Onyango Analyst BBA, Texas State University

Experience Summary
1 CFA Charterholder
3 Master's Degree Holders
1 Certified FRM



# Directional Hedge Fund Update Overview of Changes

- In the 2019 SAA review, Directional Hedge Funds (DHF) were integrated within the Public Equity portfolio
- Funds are allocated to specific regional portfolios based on manager holdings
- The IMD uses an overlay portfolio to achieve full portfolio risk (Beta 1.0 to policy benchmarks)
  - The Risk & Portfolio Management Team (RPM) helped design the overlay and currently manages it
- The Public Markets Portfolio Construction Team incorporates DHF manager allocations and risk contributions into portfolio decisions
- Currently DHF represents 3.9% of Trust assets





#### Directional Hedge Fund Update

#### Results to Date

DHF + Overlay Performance Inception to Date (Oct 19 - Dec 22)									
	DHF + Overlay Return	Benchmark Return	Excess Return (bp)	Dollar Value Added (millions)					
US	11.4%	9.6%	183	\$145.7					
Non-US Developed	3.5%	3.5%	-1	-\$24.7					
Emerging Markets <sup>1</sup>	14.7%	9.2%	554	\$251.7					
World <sup>2</sup>	7.0%	-1.7%	865	\$100.5 <b>\$473.2</b>					

<sup>&</sup>lt;sup>1</sup> Emerging Markets+Overlay inception: November 2020.

Returns and excess returns are annualized for periods longer than one year.

- The DHF + Overlay portfolio generated \$473 million in DVA since inception (October 2019)
  - These results are included in overall Public Equity performance
- The overlay has made the DHF allocation more efficient by bringing equity risk up to full target and by making hedge fund returns comparable to broad equity benchmarks



<sup>&</sup>lt;sup>2</sup> World DHF+Overlay inception: February 2021.

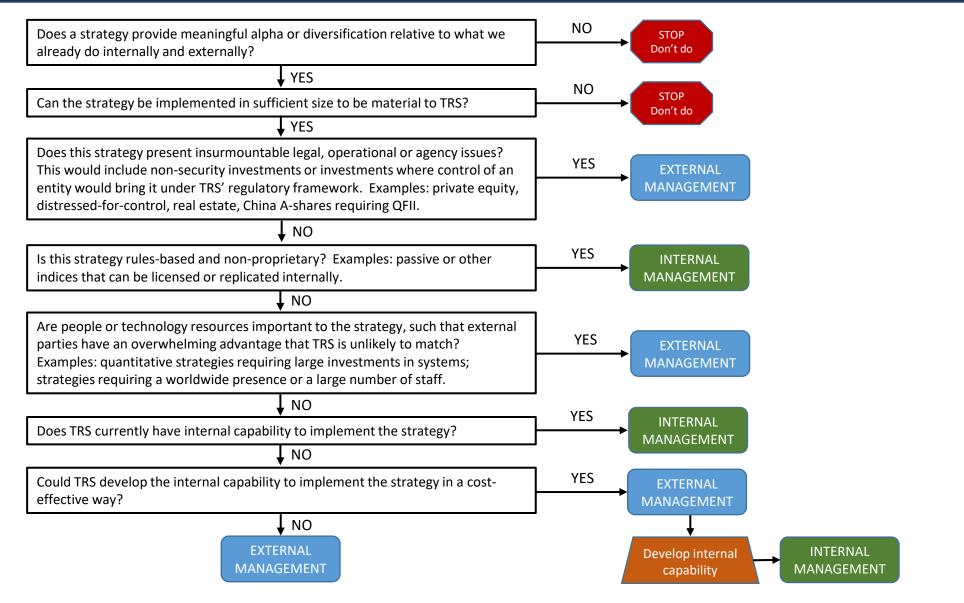
# Legislative Authority Detail for Agency Agreements *As of December 31, 2022*

	# of	Portfolio	os	Assets (\$ billion)			Percentage of Trust		
<b>External Managers</b>	Agency	LP	Total	Agency	LP	Total	Agency	LP	Total
US Portfolio	2	14	16	\$1.2	\$4.6	\$5.7	0.6%	2.5%	3.2%
Non-US Developed	3	4	7	\$1.8	\$3.0	\$4.8	1.0%	1.6%	2.7%
Emerging Markets	5	6	11	\$2.9	\$1.8	\$4.8	1.6%	1.0%	2.7%
World Equity	2	5	7	\$1.8	\$3.1	\$4.9	1.0%	1.7%	2.7%
Total Equity	12	29	41	\$7.7	\$12.5	\$20.2	4.3%	6.9%	11.2%
Public Markets SPN	3		3	\$6.7		\$6.7	3.7%		3.7%
Real Estate	1		1	\$0.3		\$0.3	0.2%		0.2%
Totals	16	29	45	\$14.6	\$12.5	\$27.1	8.1%	6.9%	15.1%
Hedge Funds									
Global Equity					\$7.0			3.9%	
Stable Value					\$10.0			5.6%	
Risk Parity					\$0.3			0.1%	
Totals					\$17.3			9.6%	

- TRS is limited by law to 30% Agency Agreement authority. 15.1% is currently utilized
- TRS is limited by law to 10% hedge funds. 9.6% is currently utilized



#### Internal / External Decision Tree for Investment Strategies





#### **Developing New Internal Portfolios**

•Design of strategy including source of return, implementation and time horizon MC sponsor Development •Coordination with IMD Operations and Trading on resource needs Strategy description document • Evaluation of strategy in PICT Committee for IFM •Simulation of strategy with trade decisions documented but not implemented Paper •Independent oversight of performance calculation during test period Portfolio Monthly reporting package to Management Committee Stage •Typically 4+ months Presentation to Internal Investment Committee (IIC) •IIC approves an initial allocation, typically \$100m-\$250m **R&D** Portfolio •IIC approves a ramp-up plan with timeline and milestones Stage •IMD Operations assists with account set-up, systems and infrastructure Compliance review of policy issues At the discretion of the CIO, the process and timeline •Monthly reporting on performance and milestones Ramp-Up may be shortened, for instance:



Minor extensions of existing strategies

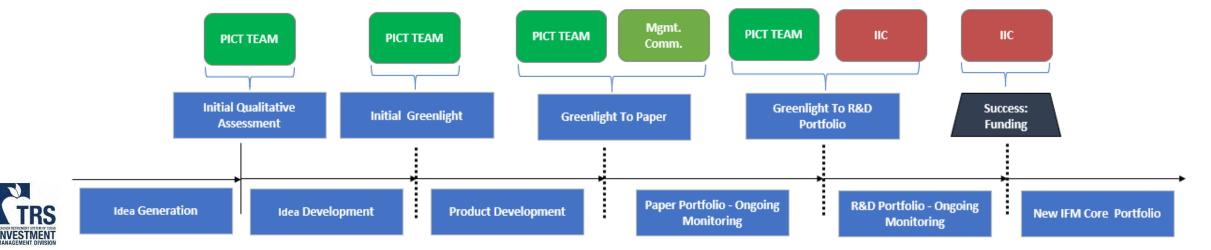
Timely opportunities such as market dislocations

• Detailed commentary during bi-annual portfolios reviews

#### Portfolio Innovation Process

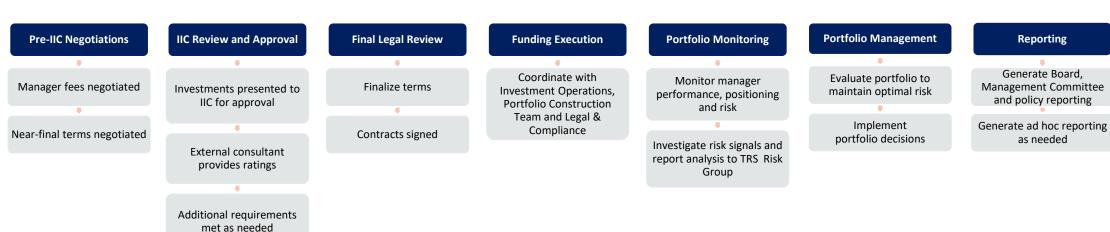
- Portfolio Innovation & Construction Team (PICT)
  - Committee includes 4 members from Internal Fundamental and 1 member from External Public
- Criteria
  - Alpha-rich opportunity (i.e., high dispersion of returns)
  - Track record of Portfolio Manager
  - Proof of concept observed in the industry
  - Scalable

- Role of committee:
  - Determine validity of strategy
  - Provide feedback throughout new portfolio development, paper portfolio and R&D phases of execution
  - Assign personnel to assist with research phase



### External Manager Critical Processes Texas Way























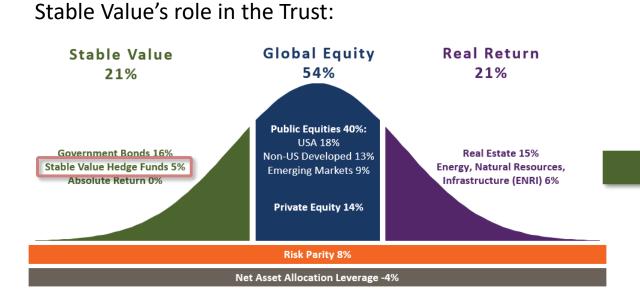
### **Annual Review of Stable Value Hedge Funds**

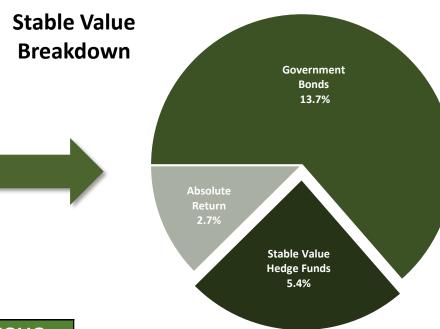
Steven Wilson, Director, Public Markets

April 2023



### Stable Value Overview





STABLE VALUE HEDGE FUND PORTFOLIO								
As of 12/31/2022	Assets (in billions USD)	Assets (percent of Trust)						
Equity Market Neutral	\$3.7	2.1%						
Macro and Commodities	1.8	1.0%						
Fixed Income	0.4	0.2%						
Multi-Strategy	1.9	1.0%						
Trends and Volatility	1.4	0.8%						
Reinsurance	0.6	0.3%						
Total Portfolio	\$9.7	5.4%						



Source: State Street Bank

### Stable Value Hedge Fund Performance

Stable Value Hedge Funds As of December 31, 2022							
		1-Y	ear	3-Y	ear		ception er 2011
	Assets (in millions)	Return (%)	Alpha (bp)	Return (%)	Alpha (bp)	Return (%)	Alpha (bp)
Stable Value Hedge Funds	\$9,743	7.3	722	8.4	370	5.4	177
HFRI Fund of Funds Conservative Index		0.1		4.7		3.6	

Returns and excess returns are annualized for periods longer than one year.

- SVHF outperformance in 2022 was driven by double digit performance in equity market neutral strategies as well as trend following
  - o Macro, Reinsurance and Fixed Income underperformed the broader portfolio
- SVHF has been a consistent outperformer over longer time periods
  - Over 3 years, SVHF added \$965 million in dollar value add (DVA) versus the policy benchmark
  - Since inception, SVHF added \$1,508 million in DVA versus the policy benchmark



### Stable Value Hedge Fund Portfolio

Stable Value Hedge Fund Objectives	Status	Details
Hedge Fund Types Focus on absolute return hedge funds		<ul> <li>Return: 5.4%¹</li> <li>Sharpe Ratio: 1.5</li> </ul>
Market Sensitivity and Risk Core strategies have low to negative market sensitivity		<ul> <li>Correlation to Global Equities<sup>2</sup>: 0.3</li> <li>Beta to Global Equities: 0.1</li> </ul>
Market Regime Performance Expected to have positive returns when markets are down		<ul> <li>Outperformed equities in every down month for stocks, by an average of 3.7%</li> <li>Positive returns in 70% of 46 down equity months since October 2011</li> </ul>
Performance versus US Treasuries  Expected to outperform US Treasuries over the long term		<ul> <li>5.4% return versus Treasuries<sup>3</sup> 1.0%;</li> <li>3.1% volatility versus Treasuries 11.8%</li> <li>12/31/22 10-year Treasury yield-to-maturity: 3.9%</li> </ul>
Performance versus Benchmark Stable Value HF benchmark <sup>4</sup> with target tracking error of 4%		<ul> <li>1.8% ahead of Stable Value HF benchmark since inception</li> <li>Tracking error of 2.6%</li> </ul>



Note: Performance is annualized and is net of fees

<sup>1</sup>Dates: October 2011 (inception) to December 2022

<sup>2</sup>MSCI All Country World Index

<sup>3</sup>Bloomberg Barclays US Long Treasury Total Return Index

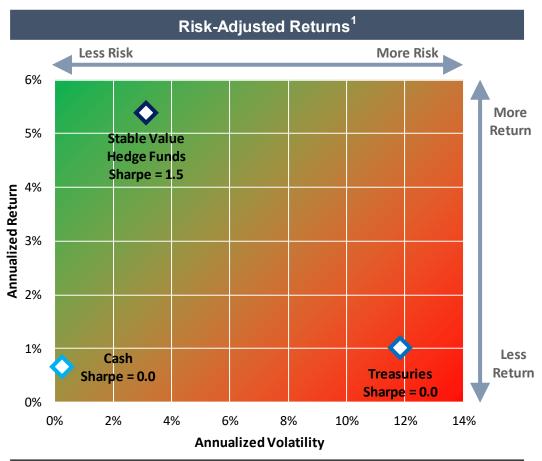
INVESTMENT

MANAGEMENT DIVISION

4HFRI Fund of Funds Conservative Index

### Stable Value Hedge Funds and Treasuries

- Stable Value Hedge Funds have generated 5x the return of Treasuries on one quarter of the volatility, since inception
- While yields on Treasuries are more attractive now than a year ago, they remain at levels well below the historical performance of Stable Value Hedge Funds
  - SVHF also generated positive returns in a rising inflation environment, which is historically not conducive to Treasury market returns
- Stable Value Hedge Funds remain an important absolute return asset for the Trust



<sup>&</sup>lt;sup>1</sup> Dates: October 2011 (inception) to December 2022



Source: State Street Bank, Bloomberg

<sup>&</sup>lt;sup>2</sup> Return of Bloomberg US Long Treasury Total Return Index

<sup>&</sup>lt;sup>3</sup> Return of Citigroup 3-month Treasury Bill

### Stable Value Hedge Funds Liquidity

- A core function of this portfolio is to generate returns when traditional asset classes perform poorly. Taking profits from this portfolio when it performs well helps avoid locking in losses on negative returning assets
- To achieve this, the portfolio needs to be unresponsive to the direction of equity and credit markets, while also being liquid enough to obtain our cash when needed
- In 2022, the portfolio was able to send \$1.6B in liquidity back to the Trust, representing all investment profits as well as outright trims to the portfolio

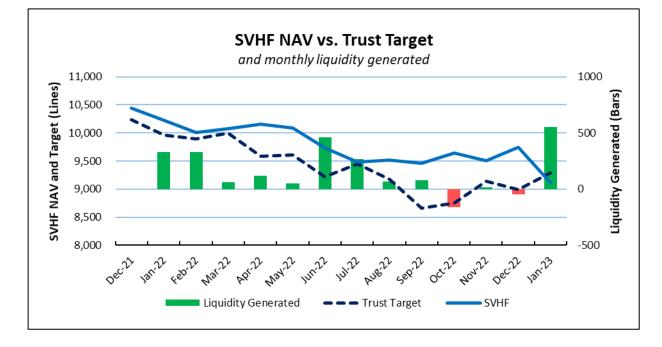
### 2022 Calendar Year

\$705M

*In Investment Profits* 

\$1.6B

Cash sent back to the Trust





Source: State Street Bank

### **Annual Review of Absolute Return**

Ashley Baum, Senior Director

April 2023

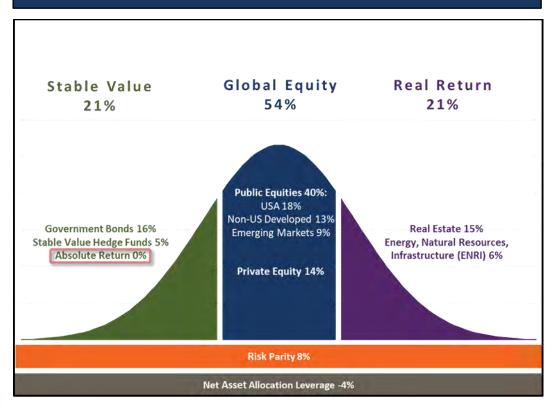


# Role in the Trust Absolute Return (AR)

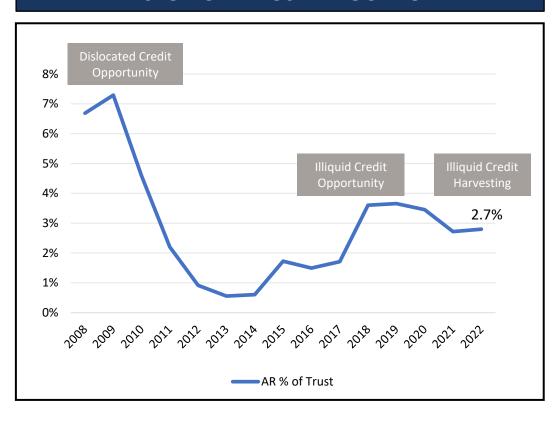
Absolute Return ("AR") is "a broad category that includes all assets that have a high probability of generating a positive absolute return regardless of market conditions over a one- to three-year period"

- Policy range of 0-20% with a target of 0%
- Actual size depends on the opportunities available

#### **AR TARGET % OF TRUST**



#### **HISTORICAL TRUST ALLOCATION**





Source: State Street, TRS IMD

### Absolute Return Portfolio Summary

- Absolute Return represents 2.7% of the Trust, composed of:
  - 0.1% Public Strategic Partnership Network ("SPN") Credit Assets
  - 2.6% Special Opportunities ("SO")¹
    - 1.7% in Illiquid Credit
    - 0.9% in Multi-Strategy

#### MARKET VALUE BY STRATEGY



#### **Special Opportunities Portfolio Goals**

Deliver an 8% IRR over a 3-year basis

Scale portfolio up/down opportunistically

**Capture unique and niche investments** 

Act as innovation agent for the IMD

- Special Opportunities Portfolio launched in 2013 and includes fund and principal investments
- Over the last 10 years, TRS has deployed over \$14B in these opportunities, resulting in a 16.3% return and a 9.2% IRR
- SO manages the portfolio to a maximum weight of 5% during normal environments, although it will often be well below that level

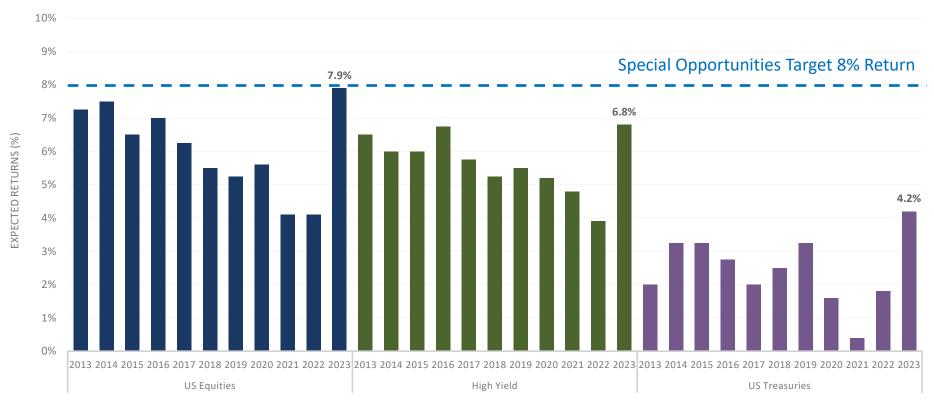


<sup>&</sup>lt;sup>1</sup> Special Opportunities has positions held in Global Equities (\$202M as of 12/31/2023) which are not included in the Absolute Return portfolio Source: State Street, TRS IMD

### Why Deploy In Absolute Return?

- Investments expected to return 8% are attractive relative to other public market assets
- Expected returns in liquid public markets consistently fell from when we began this effort in 2013 through 2021
- However, in 2022 expected returns rose following a sharp increase in risk free rates and steep market declines

#### JP Morgan 10-Year Return Forecast





## Special Opportunities Portfolio Return As of 12/31 each year

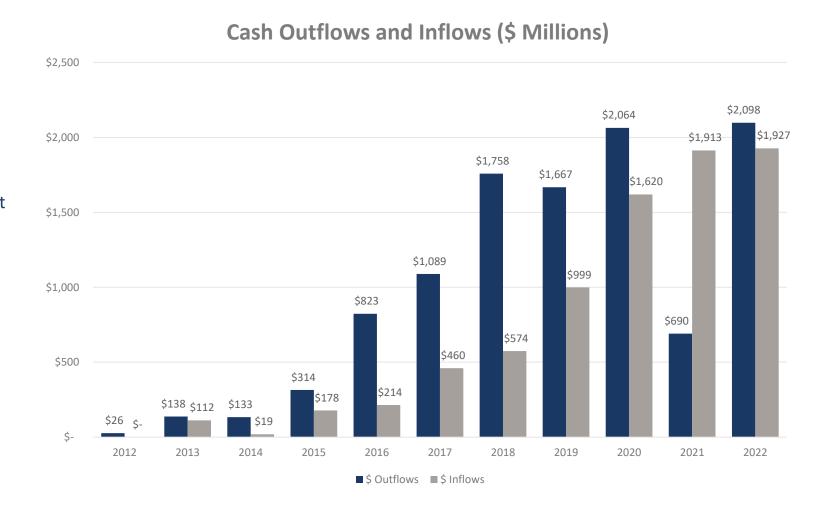
- The Special Opportunities team targets an 8% return over a 1- to 3-year basis
- Since inception, the portfolio has exceeded its target return on a 1-year basis 7 out of 10 years and on a 3-year basis 5 of 8 periods





# Opportunistic Deployment Cash Outflows and Inflows by Year

- SO does not deploy capital unless the opportunity set is compelling
- SO deploys and returns capital more frequently than other areas of the Trust
- This results in more variable cash flows, with a total invested amount (\$14.3 billion) much larger than current market value (\$4.9 billion)





### **Special Opportunities Performance Summary**

#### \$ in Millions

PORTFOLIO INVESTMENTS PERFORMANCE as of 12/31/22											
	Market	Total	% of		Time Weigh	nted Return			Internal Rat	e of Return	
Portfolio	Value	Exposure	Portfolio	1-Year	3-Year	5-Year	Since Incept.	1-Year	3-Year	5-Year	Since Incept.
Funds	\$3,671	\$6,305	78%	3.0%	9.3%	8.3%	9.0%	1.7%	8.7%	8.7%	9.4%
Principal Investments	\$1,264	\$1,759	22%	-5.5%	2.1%	8.9%	3.2%	-4.7%	2.6%	7.7%	8.1%
Special Opportunities Assets	\$4,935	\$8,064	100%	1.0%	7.8%	8.4%	16.3%	0.1%	7.4%	8.5%	9.2%

# Public Market Equivalent ("PME") Benchmark Analysis Since Inception Special Opportunities Assets as of 12/31/2022



- The portfolio allocation between
   Funds and Principal Investments
   varies depending on the opportunity
   set and implementation options
- SO is achieving its goal of selecting investments with asymmetric return profiles. Of the \$1.6B deployed in 32 realized Principal Investments:
  - 84% were profitable, resulting in \$271M in gains
  - 16% were not, resulting in \$23M in losses



Source: State Street, TRS IMD

### Notable Investment: Texas Debt Capital

- In October 2021, TRS announced a new leveraged loan investment platform known as Texas Debt Capital ("TDC")
- TDC is a partnership between TRS as Limited Partner and CIFC Asset Management as General Partner
- TRS has committed equity that will provide for \$2B loan purchasing capacity in the US and Europe
- The platform will invest in large, liquid loans issued by TRS's private equity investment partners as well as other financial sponsors
- TDC will opportunistically issue collateralized loan obligations ("CLOs")
- Consistent with our original intention, in March CIFC priced the inaugural CLO for Texas Debt Capital, a \$399M issuance at attractive financing levels

"CIFC prints CLO to securitise Texas pension joint venture"

Wednesday, March 1, 2023

#### **TDC CLO 2023-1 Capital Structure**

Tranche	Size (\$M)	Rating	Spread	Price
Α	256	AAA-	180	100%
В	48	AA-	230	100%
С	23	A-	300	100%
D	23	BBB-	510	100%
Е	12	BB-	843	99%
Sub	36	NR		
Total	399			

#### **Highlighted Transaction Stats:**

- AAA tranche priced 10 bps tight of 10-day rolling average
- Weighted average spread of 237 bps is 5<sup>th</sup> tightest US CLO issued in 2023 with a 5-year investment period



Source: CreditFlux, TRS IMD

### Theme: Tightening Financial Conditions

Tightening financial conditions brought on by rising rates and the associated constraint of available capital presents SO with many opportunities. Our focus areas, all beneficiaries of tightening financial conditions, are below:



### **SO Focus Areas**

Regulatory Capital

**GP Solutions** 

Warehousing



### Summary: 10 Year Portfolio Assessment

#### **Portfolio Goal** Status (12/31/22) **Exceeded return target 5 out of 8 periods since inception** Deliver an 8% IRR over a 3-year basis **Since inception IRR 9.2%** Deployed \$14.3B with NAV of \$4.9B Significant capital returned Scale portfolio up/down opportunistically Designed capacity structures to be ready to invest when compelling (\$3B dry powder available) Deployed into direct lending, reg cap, hedge fund co-Capture unique and niche investments investments **Implemented TRS custom funds** Formed TRS standard structure & terms for co-investing **Created CLO platform** Act as innovation agent for the IMD **Established warehousing relationships** Sourced investments resulting in \$800M invested by other **IMD** teams



## APPENDIX



# Organization Special Opportunities Team

Members of the
Special
Opportunities
Investment
Committee



Ashley Baum, CFA, CPA Senior Director Head of Special Opportunities MPA, Accounting University of Texas at Austin



Michael Phillips, CFA
Director
Head of Credit for Special Opportunities
MA, Music
Cambridge



Dylan Campbell, CFA Senior Associate MA, Finance Claremont McKenna



Holly Poole Senior Associate MA, Finance Claremont McKenna



Liam Garrett
Senior Analyst
MS, Finance
University of Texas at Austin



Carl Spansk, CFA, CAIA Senior Analyst MS, Finance University of Texas at Austin



Jon Klekman Shared Analyst Relationship Management BA SUNY Binghamton



Interviewing In Progress

#### Advisors



K.J. Van Ackeren, CFA Senior Director Fundamental Research, IFM MBA Texas Christian University



Mohan Balachandran
Senior Managing Director
Head of MSG, Member of IIC
PhD, Physics
Brown University



Steven Wilson, CAIA
Director
External Public Markets
MBA
Rice University

#### **EXPERIENCE SUMMARY**

1 PhD Degree

5 CFA Charterholders

2 CAIA Charterholders

1 CPA

8 Master's Degrees









### **Investment Risk Report**

James Nield, Chief Risk Officer Stephen Kim, Director

April 2023



## All metrics in compliance

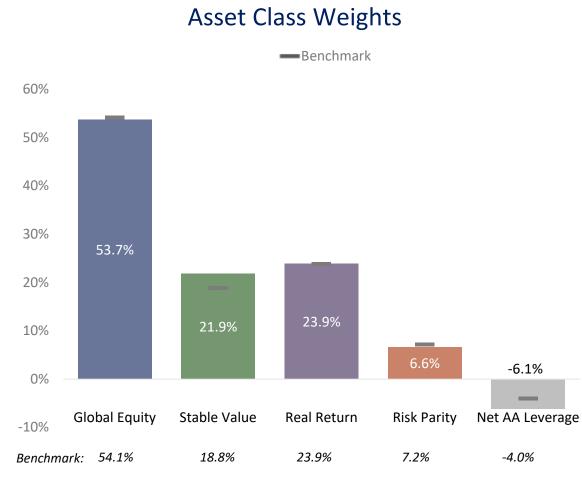
Risk Metric	<u>Value</u>	In Compliance?	Page(s)
1. Asset Allocation (AA): Overweight Stable Value	Overweight 3.0%	$\checkmark$	3 - 5
2. Drawdown Risk: VaR estimate increased	6.9% VaR	$\checkmark$	6 - 8
3. Tracking Error: Total Trust TE range bound	161 bp	$\checkmark$	9 - 10
4. Leverage: Trust levered by 6.1%	-6.1% Net	$\checkmark$	11 - 13
5. Liquidity: Remained strong	3.7x Coverage Ratio	$\checkmark$	14
6. Counterparty Risk: Within Policy limit	Lowest Rating: A-	$\checkmark$	15
7. Derivatives: Gross notional exposure declined	19.8% Gross Notional	$\checkmark$	16 - 17
8. Securities Lending: Earnings stable	13.2% Utilization	$\checkmark$	18

Unless otherwise noted, data presented as of December 31, 2022



### Trust overweight investment exposure primarily due to Stable Value

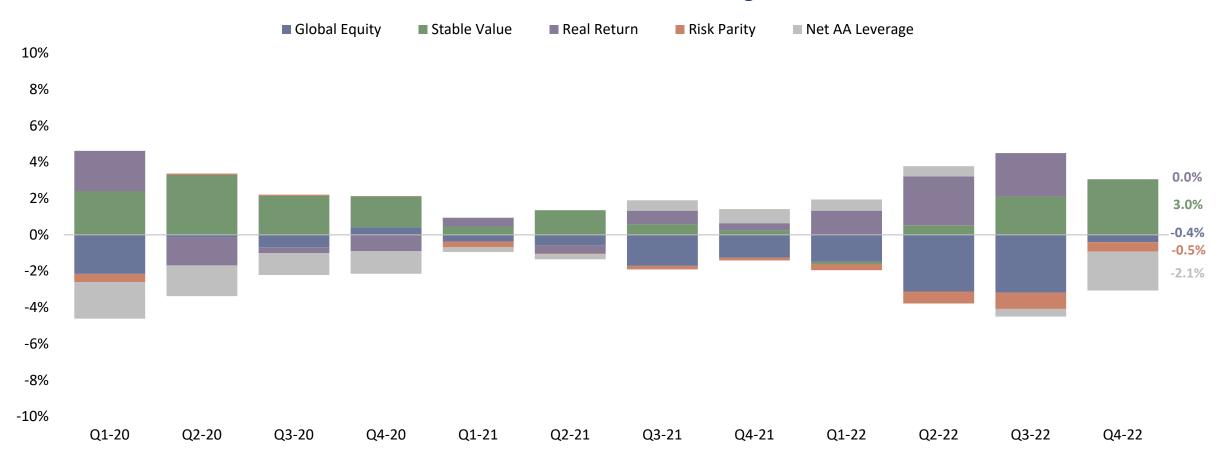






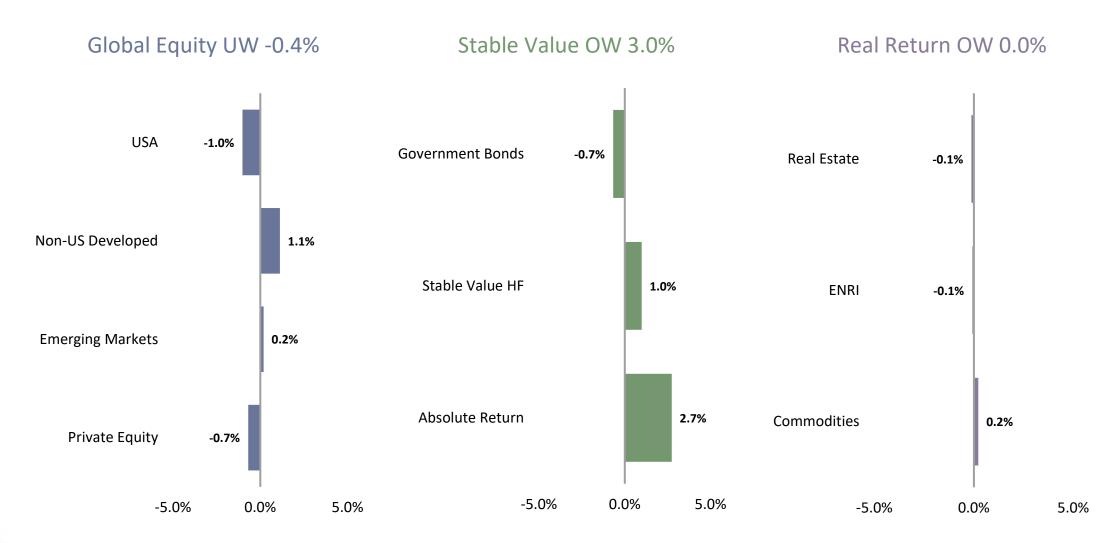
### Stable Value exposure increased via Net AA Leverage

### Relative Asset Class Positions Through Time





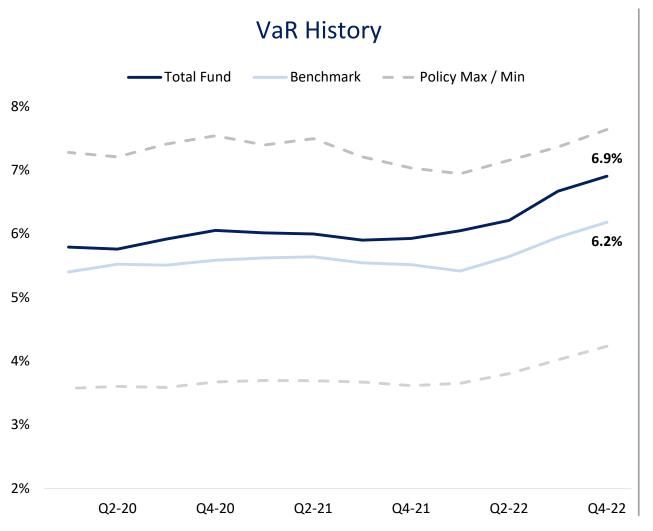
### Global Equity and Real Return near targets

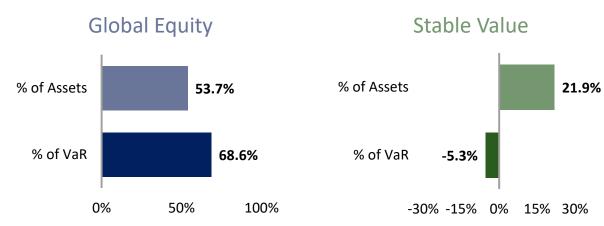


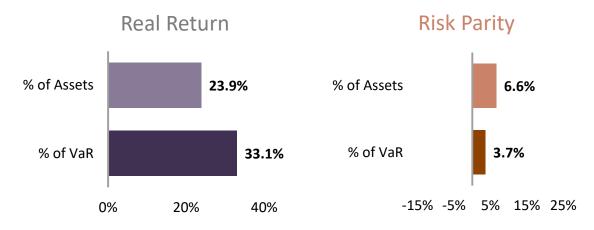


Source: State Street Bank; note: private credit allocation included in Absolute Return.

#### VaR estimates increased given 2022 market volatility



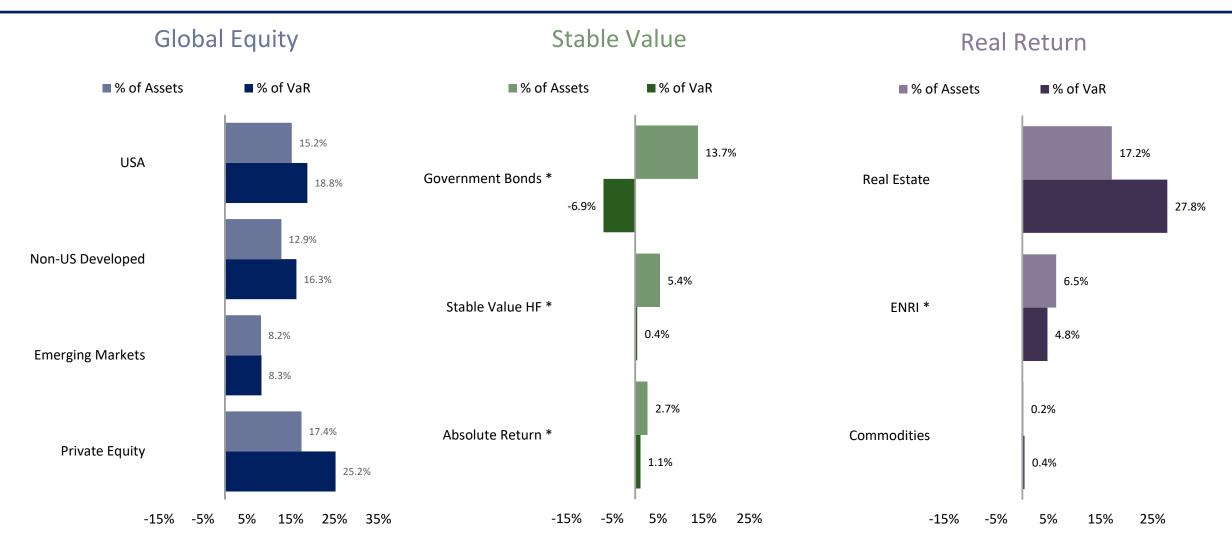






Source: State Street Bank

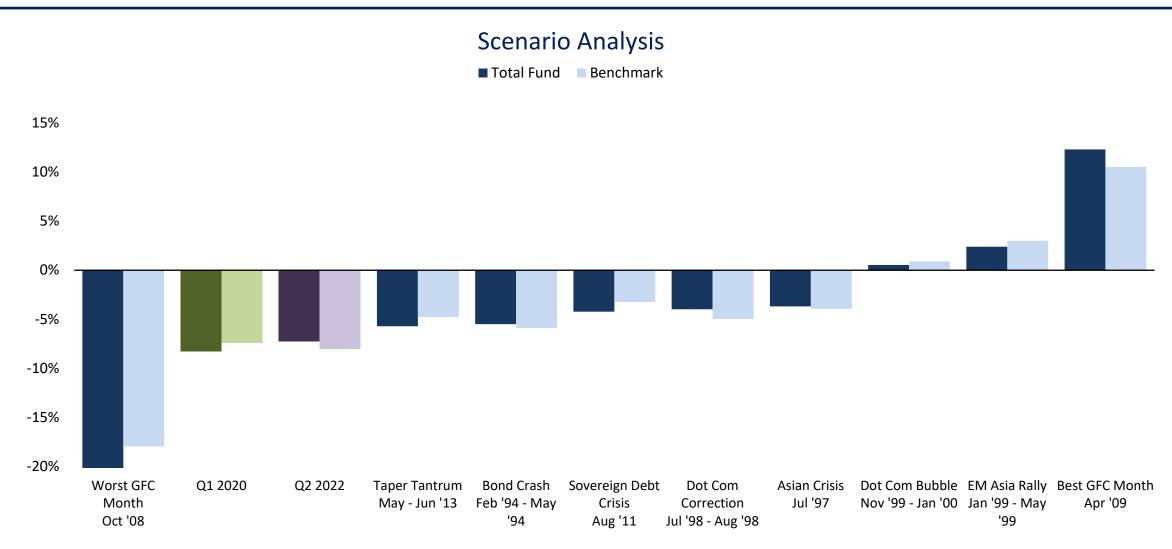
## Stable Value assets remain a key source of diversification





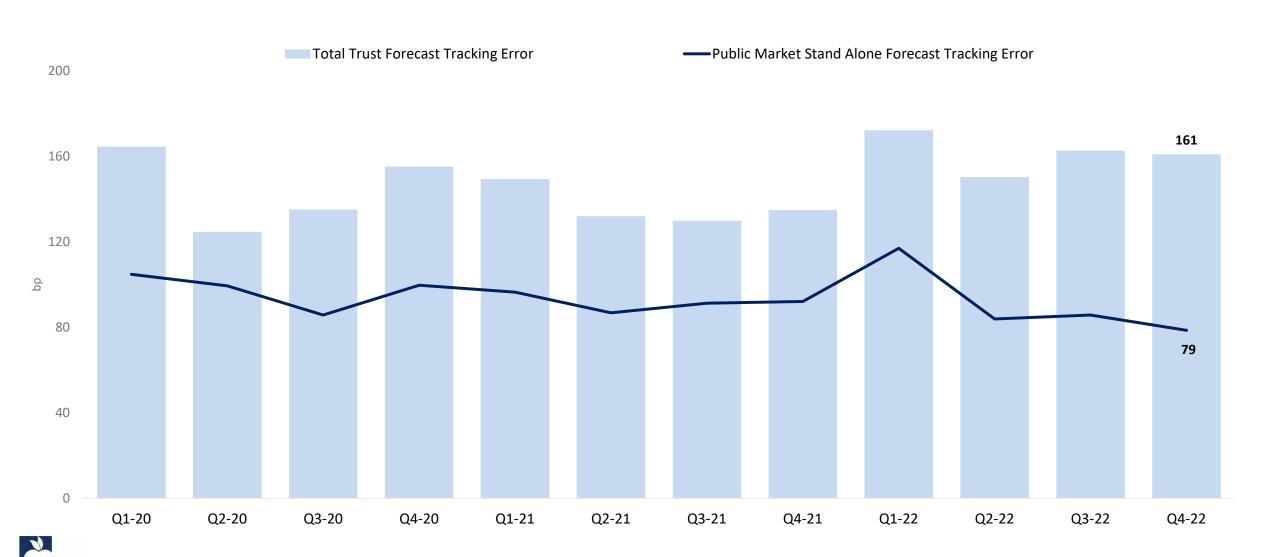
<sup>\*</sup> These assets contribute less risk than their dollar allocation

#### Predicted Trust drawdowns in line with benchmark



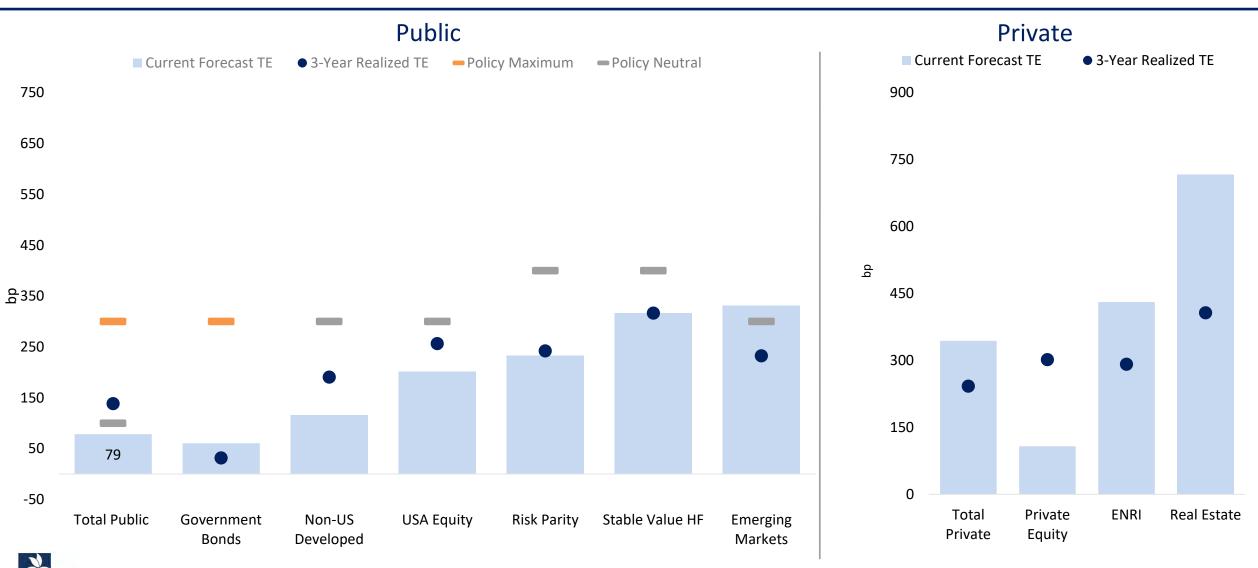


## Forecasted Trust tracking error remains range bound



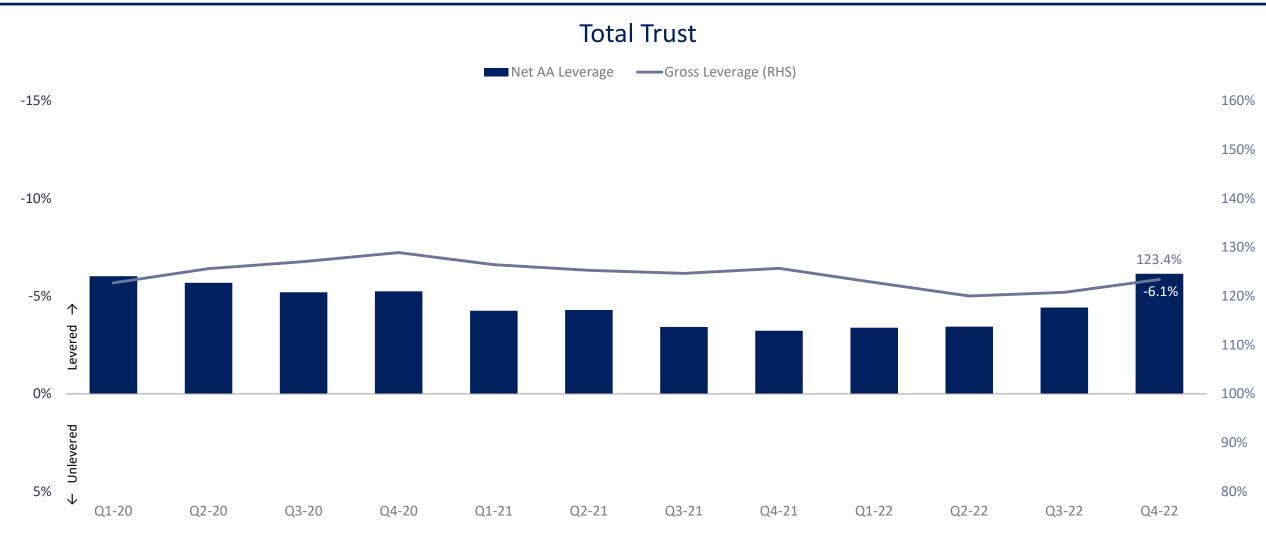


### Forecasted Tracking Error near historical norms



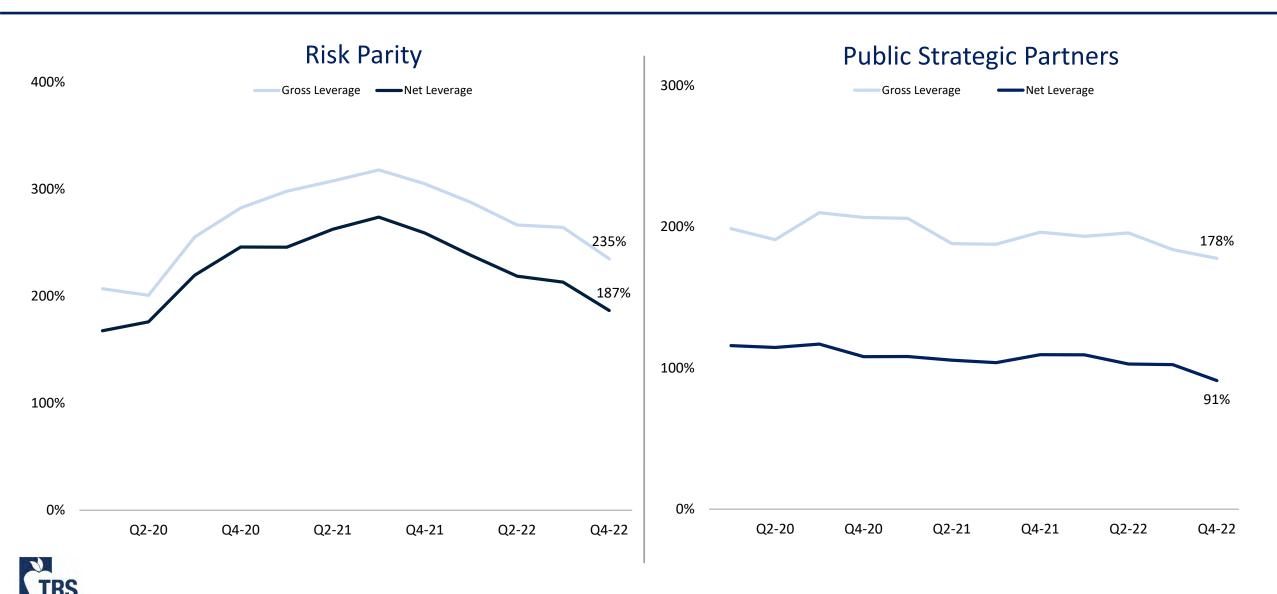
Source: State Street Bank; note: current forecast tracking error uses past experiences from January 1, 2008 to December 31, 2022 and therefore includes the effects of the Global Financial Crisis; External World Equity had tracking error of 320 bp realized, 230 bp forecasted with a policy neutral of 300

#### Net and Gross AA Leverage increased due to Absolute Return



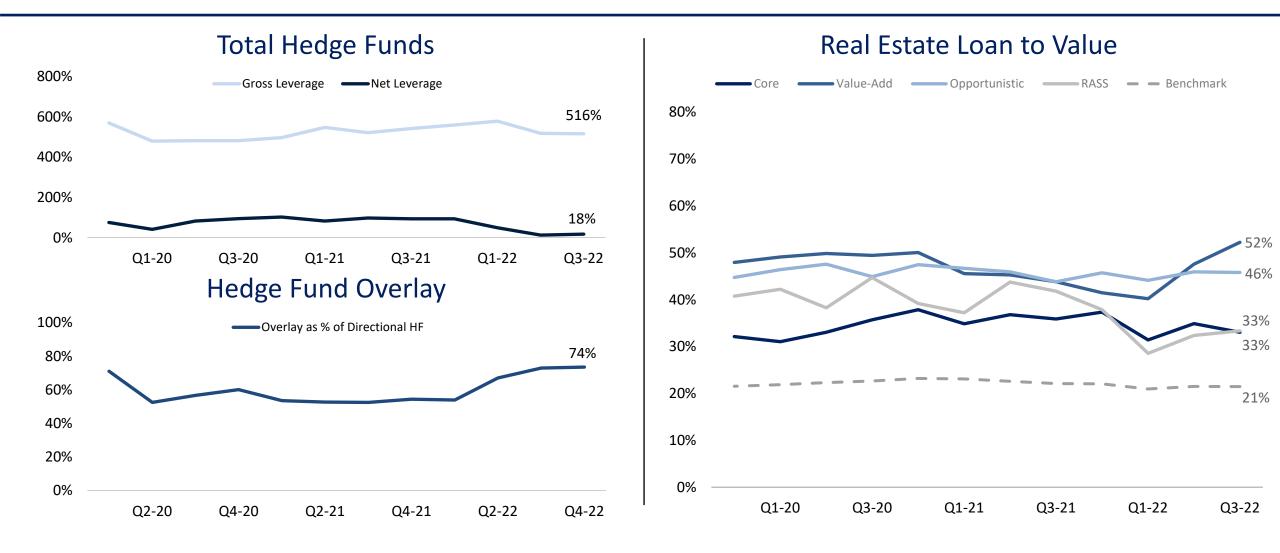


## Risk Parity and SPN leverage decreased



Source: State Street Bank

#### Hedge Fund Overlay increased to offset reduced Hedge Fund leverage



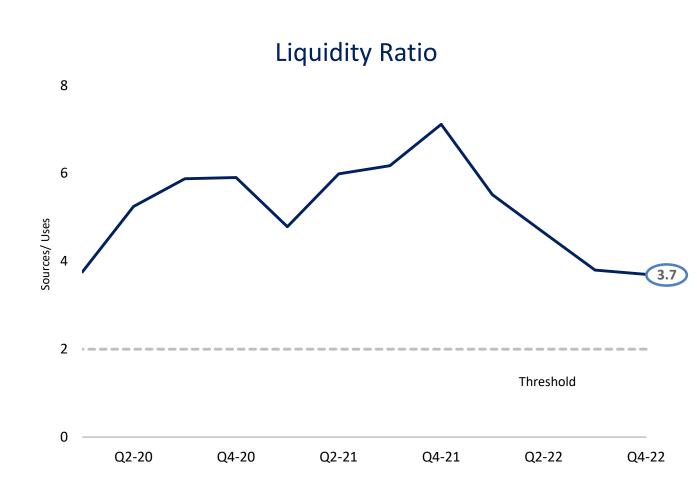


### Trust liquidity remained strong

Sources of Liquidity	Market		Stressed	
(\$, billions)	Valu	e	Value	9
Internal Cash	\$	2.8	\$	2.8
Government Bonds		8.3		6.8
Risk Parity		11.9		6.9
Other Liquid Assets (Equity, Commodities)		53.8		27.4
Total Sources of Liquidity	\$	76.8	\$	43.9
			-	
Note: Excluded illiquid assets, bond collateral, and Hedge Funds	\$	102.9		NA

Uses of Liquidity (\$, billions)	Market Value			
Operational Uses of Liquidity		\$	(0.4)	
Stressed Securities Lending			(0.9)	
Stressed Derivatives			(5.5)	
Stressed Repo			(2.6)	
Stressed Private Markets			(2.5)	
Total Uses of Liquidity	\$ 0.2	\$	(11.8)	

Liquidity Ratio	
Ratio (Sources/Uses)	3.7
Alert Threshhold	2.0
Test Result	Pass
Note: Net Stressed Liquidity (Sources less Uses)	\$ 32.1
Note: Past 12 Months of Benefit Payments	\$ 4.2



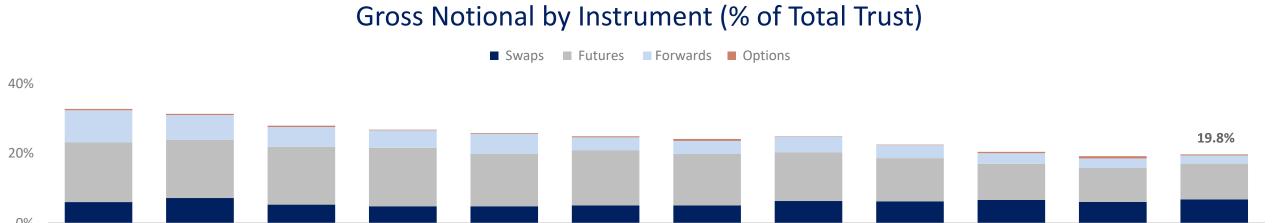


Source: State Street Bank, TRS IMD

Assumptions: The stress case assumes liquid assets experience 1.5x the worst rolling monthly return since 2008 plus an additional liquidity stress. Operational uses of liquidity reflects the lesser of forecasted cash flows or monthly benefit payments. Stressed securities lending reflects potential costs associated with termination including a liquidity stress. Stressed non-collateralized assets and derivatives reflect margin calls based on the same market stress applied to Liquid Assets. Private Market investments are assumed to return half as much capital as currently planned and experience capital calls equivalent to total unfunded commitments in equal installments over the course of 12 months.



#### Derivative gross and net notional decreased from Risk Parity and SPN deleveraging



#### Net Notional by Instrument (% of Total Trust)

Q3-21

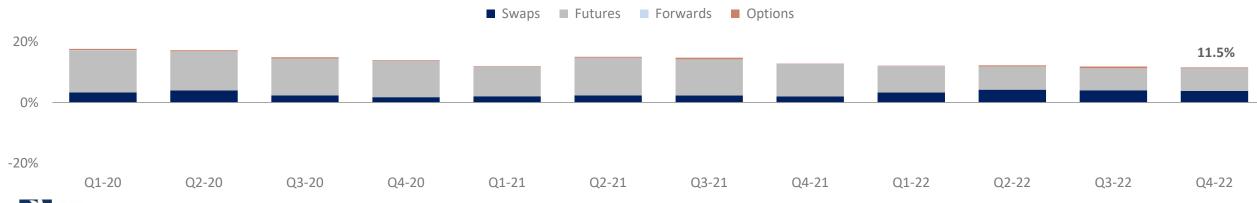
Q4-21

Q1-22

Q2-22

Q3-22

Q2-21





Q1-20

Q2-20

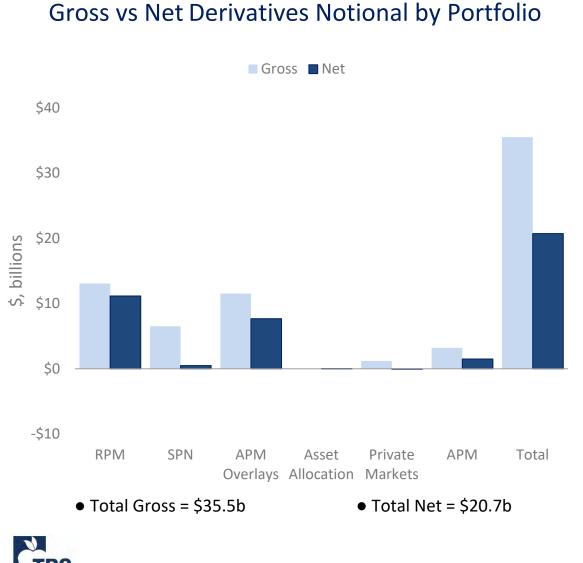
Q3-20

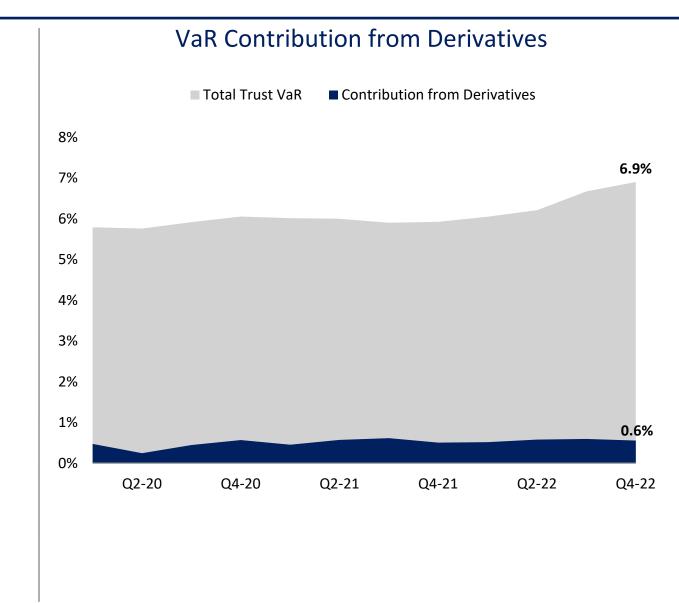
Q4-20

Q1-21

Q4-22

### Derivatives contributed small portion of drawdown risk







## In conclusion, key points are the following:

- Overweight investment exposure, particularly Stable Value
- VaR estimates increased due to 2022 volatility
- Counterparty risk within policy limits
- Risk metrics remain in compliance



# APPENDIX





