

TRICOT Annual Financial Report

2025



What a difference a day makes.

**What We Do Every Day
Is How We Earn Our Members' Trust.**



TRICOT

Teacher Retirement
Investment Company
of Texas Ltd.

Teacher Retirement Investment Company of Texas Ltd.

Financial Statements
For the Period Ended August 31, 2025

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Crowe LLP
Independent Member Crowe Global

INDEPENDENT AUDITOR'S REPORT

Board of Trustees
Teacher Retirement Investment Company of Texas, Ltd.

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of the Teacher Retirement Investment Company of Texas, Ltd. ("TRICOT"), a blended component unit of the Teacher Retirement System of Texas, which is a component unit of the State of Texas, as of and for the year ended August 31, 2025, and the related notes to the financial statements, as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of TRICOT, as of August 31, 2025, and the changes in its fiduciary net position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of TRICOT, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of Matter

As discussed in Note 1, the financial statements present only TRICOT and do not purport to, and do not, present fairly the financial position of the Teacher Retirement System of Texas or the State of Texas, as of August 31, 2025, and the changes in its financial position, or, where applicable, its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

(Continued)

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of TRICOT's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis be presented to supplement the financial statements. Such information is the responsibility of management and, although not a part of the financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the financial statements, and other knowledge we obtained during our audit of the financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Report on Partial Comparative Information

We have previously audited TRICOT's 2024 financial statements, and we expressed an unmodified opinion on those respective financial statements in our report dated October 31, 2024. In our opinion, the partial comparative information presented herein as of and for the year ended August 31, 2024, is consistent, in all material respects, with the audited financial statements from which it was derived.



Crowe LLP

Dallas, Texas
October 31, 2025

Management's Discussion and Analysis (Unaudited)

The following is Management's Discussion and Analysis (MD&A) of the Teacher Retirement Investment Company of Texas Ltd.'s (TRICOT) financial statements as of August 31, 2025 and for the year then ended. The information presented here should be considered in conjunction with other areas of the TRICOT Annual Financial Report.

Financial Highlights

Teacher Retirement Investment Company of Texas Ltd., (TRICOT), a private limited company incorporated in the United Kingdom (UK) began operations in fiscal year 2016. TRICOT, as a separate legal entity, is a wholly owned subsidiary and blended component unit of the Teacher Retirement System of Texas (TRS) Pension Trust Fund.

- TRICOT's primary purpose is to increase the size and number of investment opportunities for the TRS portfolio, especially in private equity, real estate, and energy, natural resources, and infrastructure investments.
- TRICOT helps support the sourcing and portfolio management of TRS' 162 private market investments in Europe worth \$14 billion.
- Since inception, the TRICOT team has identified 638 principal investments totaling \$43 billion in equity. Of the deals reviewed by TRICOT, TRS approved 195 principal investments worth \$4.9 billion. In the first half of 2025, TRS invested in 11 principal investments totaling \$263 million.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to TRICOT's financial presentation, which consists of fund financial statements, notes to the financial statements, and required supplementary information.

Collectively, this information presents the net position restricted for fiduciary activities as of August 31, 2025 and summarizes any changes in net position for the year then ended. The information available in each of these sections is summarized as follows:

Fund Financial Statements

Fiduciary fund financial statements are presented as of August 31, 2025. These financial statements reflect the resources available to pay administrative expenses related to TRICOT's mission.

Notes to the Financial Statements

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the TRICOT financial statements. Information available in the notes to the financial statements is described below:

- Note 1 provides a general description of TRICOT and a summary of significant accounting policies, including the basis of accounting, budgets and appropriations, and explanations of major asset and liability classes.
- Note 2 provides information on assets.
- Note 3 describes cash, deposits and deposit risk factors.
- Note 4 provides information on leases.
- Note 5 presents tax disclosure information.
- Note 6 provides information on contingent liabilities.

Required Supplementary Information

Required supplementary information for TRICOT consists of Management's Discussion and Analysis.

Financial Analysis of TRICOT

Net position restricted for fiduciary activities at August 31, 2025 was at \$170,176.

Additions from amounts paid on behalf of TRICOT and transfers in from Teacher Retirement System of Texas (TRS) totaled \$4,968,309.

Deductions from TRICOT's net position restricted for fiduciary activities are predominantly administrative expenses. During fiscal year 2025, administrative expenses and transfers out totaled \$4,986,308.

A condensed summary of TRICOT's financial statements are presented as of August 31, 2025 and for the year then ended. Comparative data in total as of August 31, 2024, and for the year then ended has also been presented.

For fiscal year 2025, Capital Assets decreased due to amortization of the right to use assets. Transfers in from TRS - Expenditures and Transfers In from TRS - Cash both decreased due to a reduction in financial services and payroll paid directly by TRICOT.

Statement of Fiduciary Net Position

As of August 31

	2025	2024	Dollar Change	Percentage Change
Assets				
Cash and Receivables	\$ 318,014	\$ 316,667	\$ 1,347	0.4 %
Prepays and Other	147,364	164,627	(17,263)	(10.5)
Capital Assets	738,198	922,138	(183,940)	(19.9)
Total Assets	\$ 1,203,576	\$ 1,403,432	\$ (199,856)	(14.2)%
Liabilities				
Right to Use Lease Obligations	\$ 708,506	\$ 938,302	\$ (229,796)	(24.5)%
Accounts Payable and Other	324,894	276,955	47,939	17.3
Total Liabilities	\$ 1,033,400	\$ 1,215,257	\$ (181,857)	(15.0)%
Total Fiduciary Net Position	\$ 170,176	\$ 188,175	\$ (17,999)	(9.6)%

Statement of Changes in Fiduciary Net Position

For the Fiscal Years Ended August 31

	2025	2024	Dollar Change	Percentage Change
Additions				
Transfers In from TRS - Cash	\$ 2,704,881	\$ 2,876,050	\$ (171,169)	(6.0)%
Transfers In from TRS - Expenditures	2,263,428	2,350,501	(87,073)	(3.7)
Total Additions	\$ 4,968,309	\$ 5,226,551	\$ (258,242)	(4.9)%
Deductions				
Administrative Expenses	\$ 4,986,308	\$ 5,273,519	\$ (287,211)	(5.4)%
Total Deductions	\$ 4,986,308	\$ 5,273,519	\$ (287,211)	(5.4)%
Change in Fiduciary Net Position	\$ (17,999)	\$ (46,968)	\$ 28,969	(61.7)%

Request for Information

This financial report is designed to provide a general overview of the Teacher Retirement Investment Company of Texas Ltd. for those with an interest in TRICOT's finances.

Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Communications Department of the Teacher Retirement System of Texas, 4655 Mueller Boulevard, Austin, Texas 78723.

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Teacher Retirement Investment Company of Texas Ltd.**Statement of Fiduciary Net Position**

As of August 31, 2025 (With Comparative Data as of August 31, 2024)

	2025	2024
Assets		
Cash (Note 3)		
Cash in Bank	\$ 285,719	\$ 297,810
Total Cash	\$ 285,719	\$ 297,810
Receivables and Other Assets (Note 1E and 5D)		
VAT (Value Added Tax) Receivable	\$ 31,343	\$ 17,648
Corporate Taxes Receivable	952	1,209
Prepaid Expenses	59,024	76,287
Deposits and Other Assets	88,340	88,340
Total Receivables and Other Assets	\$ 179,659	\$ 183,484
Capital Assets (Note 2)		
Right to Use Assets	\$ 1,657,753	\$ 1,657,804
Less Accumulated Amortization	(919,555)	(735,666)
Depreciable Assets	48,140	48,140
Less Accumulated Depreciation	(48,140)	(48,140)
Total Capital Assets	\$ 738,198	\$ 922,138
Total Assets	\$ 1,203,576	\$ 1,403,432
Liabilities (Note 1E and 5A)		
Accounts Payable and Other	\$ 149,219	\$ 129,709
Right to Use Lease Obligations (Note 4)	708,506	938,302
Payroll Taxes Payable	77,768	49,176
Corporate Taxes Payable	97,907	98,070
Total Liabilities	\$ 1,033,400	\$ 1,215,257
Net Position		
Net Investment in Capital Assets	\$ 29,692	\$ (16,164)
Restricted for Fiduciary Activities	140,484	204,339
Net Position Restricted for Fiduciary Activities	\$ 170,176	\$ 188,175

The accompanying Notes to the Financial Statements are an integral part of this financial statement.

Teacher Retirement Investment Company of Texas Ltd.**Statement of Changes in Fiduciary Net Position**

For the Fiscal Year Ended August 31, 2025 (With Comparative Data for August 31, 2024)

	2025	2024
Additions		
Transfers In from Teacher Retirement System of Texas:		
of Cash	\$ 2,704,881	\$ 2,876,050
of Expense	2,263,428	2,350,501
Total Additions	\$ 4,968,309	\$ 5,226,551
Deductions		
Administrative Expenses		
Salaries and Wages	\$ 3,288,499	\$ 3,536,798
Payroll Related Costs	367,178	370,969
Professional Fees and Services	212,606	378,375
Materials and Supplies	45,454	32,712
Communications and Utilities	56,578	77,131
Repairs and Maintenance	26,460	17,835
Travel	72,911	59,070
Rentals and Leases	34,789	23,401
Property Tax Expense	97,522	91,232
Payroll Tax Expense	405,393	324,201
Corporate Tax Expense	134,965	112,313
Foreign Transaction (Gain)/Loss/Fees	13,209	10,050
Depreciation Expense	—	7,230
Amortization Expense	183,939	183,917
Other Expenses	46,805	48,285
Total Deductions	\$ 4,986,308	\$ 5,273,519
Net Change in Net Position	\$ (17,999)	\$ (46,968)
Net Position Restricted for Fiduciary Activities - Beginning of Year	\$ 188,175	\$ 235,143
Net Position Restricted for Fiduciary Activities - End of Year	\$ 170,176	\$ 188,175

The accompanying Notes to the Financial Statements are an integral part of this financial statement.

Note 1: Summary of Significant Accounting Policies

A. Reporting Entity

The accompanying financial statements reflect the financial position of the Teacher Retirement Investment Company of Texas Ltd., (TRICOT), a private limited company incorporated in the United Kingdom (UK). TRICOT, as a separate legal entity, is a wholly owned subsidiary and blended component unit of the Teacher Retirement System of Texas (TRS) Pension Trust Fund. The primary purpose of TRICOT is to increase the size and number of investment opportunities for the TRS portfolio, especially in private equity funds, real assets funds, and co-investments for either of those investment types. TRICOT's Board of Directors is comprised of one Managing Director. The Managing Director position is appointed by the Executive Director of TRS.

TRICOT provides investment advisory services exclusively to TRS pursuant to an intercompany agreement. TRICOT does not make investment decisions or enter into investment contracts and has no authority to legally bind TRS. All investment opportunities are referred to TRS for consideration, due diligence, decision-making, and authorization.

B. Measurement Focus, Basis of Presentation and Basis of Accounting

The financial statements present only the financial position and changes in financial position of TRICOT and include all activities for which TRICOT exercises fiscal control and responsibility. These statements are not intended to, and do not, present fairly the financial position or changes in financial position of TRS. The reporting period is for the fiscal year ended August 31, 2025.

The basic financial statements include certain prior-year partial comparative information in total but not at the level of detail required for a presentation in accordance with generally accepted accounting principles. Accordingly, such information should be read in conjunction with TRICOT's financial statements for the year ended August 31, 2024, from which the partial information was derived.

As a blended component unit of the TRS Pension Trust Fund, TRICOT reports its accounts in the same manner, which is as a fiduciary fund. Fiduciary funds are used to report assets held in a trustee or agency capacity on behalf of others. TRICOT operations are accounted for with a self-balancing set of accounts that comprise its assets, liabilities, additions and deductions. The fiduciary financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Additions are recognized when earned, and deductions are recognized when the liability is incurred, regardless of the timing of related cash flows. All economic resources, including financial, capital assets, and related liabilities, both current and long-term, and changes therein are reported in the fund financial statements.

In 2022, TRICOT became an employer under UK law and must contribute to UK's National Insurance and State Pension system for its three UK direct-hire employees. TRS employees who are seconded from the Austin, Texas headquarters to TRICOT remain employees and members of TRS for all purposes, including health insurance, pension contributions, benefits, and Social Security and Medicare taxes. The salary and benefit costs to TRS for seconded employees are allocated and transferred to TRICOT for transfer pricing and UK corporate income tax reporting purposes. Additionally, TRS employees provide legal, accounting and administrative services for TRICOT. When non-seconded TRS employees perform work on behalf of TRICOT, the proportionate cost of that labor is allocated to TRICOT. Allocation of the pension liabilities and expense for non-seconded TRS employees is not necessary nor required. TRS' risk management programs apply to TRICOT.

TRICOT's accounting records are maintained in United States (US) dollars. Purchases and receipts made in Great Britain Pounds (GBP) are translated into US dollars at the exchange rate on the dates of the transactions.

C. New Accounting Pronouncements

The accompanying financial statements were prepared in conformity with generally accepted accounting principles (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB). GASB issued the following statements that relate to TRICOT.

GASB Statement No. 101, Compensated Absences, was issued June 2022 and first implemented this year. The objective of the Statement is to better meet the information needs of financial statement users by updating the recognition and measurement guidance for compensated absences. This is achieved by aligning the recognition and measurement guidance under a unified model and by amending certain previously required disclosures. The result will be a liability for compensated absences that more appropriately reflects when an obligation is incurred. For fiscal year 2025, we evaluated the types of compensated absences provided to employees and determined there was no material impact to TRICOT.

GASB Statement No. 102, Certain Risk Disclosures, was issued December 2023 and first implemented this year. The objective of the Statement is to provide information about the risks related to the government's vulnerabilities due to certain concentrations and/or constraints that could have a substantial financial impact. TRS will apply these new requirements if any significant concentrations or constraints requiring disclosure are identified. For fiscal year 2025, GASB Statement No. 102 was not applicable to TRICOT.

D. Budgets and Appropriations

The administrative costs and capital asset outlay for TRICOT are controlled by annual budgets approved by TRS' Board of Trustees and the Managing Director of TRICOT.

E. Assets and Liabilities

Receivables

Receivables represent the amount of money owed to TRICOT for goods or services delivered or used for which payments have not been received at fiscal year-end.

- Value Added Tax (VAT) receivables represent amounts owed at fiscal year-end to TRICOT by the United Kingdom for the refund of value added taxes that will not be received until the next fiscal year.
- Corporate Taxes receivable (if applicable) represents a tax deferral based upon timing differences.

Prepaid and Other Assets

Prepaid expenses reflect payment for expenses related to rental, lease, property use tax, and research costs applicable to a future accounting period. Other Assets are deposits made to retain services and rental properties.

Assets

Capital assets and Right to Use assets associated with the entity's activities are included in the Statement of Fiduciary Net Position.

Purchases of capital assets are reported at cost on the acquisition date. Depreciation of all exhaustible capital assets is charged as an expense against operations. Depreciation is calculated using the straight-line method over the asset's useful life.

Right to Use assets are initially reported at present value of the lease payments. Amortization of these assets is charged as an expense against operations. Amortization is calculated using the straight-line method over the lease contract period.

Liabilities

Liabilities represent the amount of money owed by TRICOT for goods or services received at fiscal year-end for which payment has not been made as of the balance sheet date.

- Accounts Payable represents the liability for assets or services received at fiscal year-end for which payment has not been made.
- Corporate, Payroll, and Property Taxes Payable represents amounts owed by TRICOT at fiscal year-end but not paid to the United Kingdom until the next fiscal year.
- Right to Use Lease Obligations represent the present value of lease payments due for Right to Use assets.

Related Party Transactions

As a blended component unit of TRS, TRICOT relies upon TRS for financial resources. Those resources are recognized through three basic types of revenue.

Amounts paid on behalf of TRICOT represent amounts paid by TRS on behalf of TRICOT and recognized as revenue in accordance with GASB 24 *Accounting and Financial Reporting for Certain Grants and Other Financial Assistance*. The associated expenses are also recorded on an accrual basis at the same time in order to present the full costs of operations.

Transfers in of cash from TRS represent cash contributions for operational expenses, net of any reimbursements from TRICOT back to TRS.

- The cash transfers are deposited to TRICOT's bank account to provide operating funds to TRICOT. For fiscal year 2025, TRS contributed \$2,704,881 in cash.
- Transfers in of expense from TRS represent monies paid directly by TRS then allocated to TRICOT for reporting purposes. For fiscal year 2025, TRS contributed \$2,263,428 in transferred expenses.

Note 2: Capital Assets

Capital assets are presented at historical cost or, if not purchased, at acquisition value at the date of acquisition. To the extent assets are purchased or leased by TRICOT for use in operations, appropriate straight-line depreciation and amortization have been charged over the shorter of the estimated useful lives of the assets or the lease period. Capitalization thresholds for applicable capital asset classes and useful lives for exhaustible assets are shown below:

Table 2.1: Capitalization of Assets

Asset Class	Capitalization Threshold	Depreciable Life
Furniture and Equipment	\$ 10,000	5 years
Intangible Right to Use (IRTU) Buildings	100,000	1 - 9 years

The tables below present the composition of TRICOT's assets.

Table 2.2: Capital Asset Activity

Asset Class	Balance 9/1/2024	Additions	Deletions	Balance 8/31/2025 (Exhibit I)
Capital Assets Depreciated/Amortized				
Furniture and Equipment	\$ 48,140	\$	\$	\$ 48,140
IRTU Buildings and Building Improvements	1,657,804		(51)	1,657,753
Total Capital Assets Depreciated/Amortized	\$ 1,705,944	\$ —	\$ (51)	\$ 1,705,893
Less Accumulated Depreciation/Amortization				
Furniture and Equipment	\$ (48,140)	\$	\$	\$ (48,140)
IRTU Buildings and Building Improvements	(735,666)	(183,939)	50	(919,555)
Total Accumulated Depreciation/Amortization	\$ (783,806)	\$ (183,939)	\$ 50	\$ (967,695)
Total Net Capital Assets Depreciated/Amortized	\$ 922,138	\$ (183,939)	\$ (1)	\$ 738,198

Note 3: Deposits

A. Cash and Deposits

Cash and deposits of TRICOT are maintained in demand deposit accounts with J.P. Morgan Chase Bank, N.A. in the United States (US) and the United Kingdom (UK). As of August 31, 2025, the balance in these accounts totaled \$212,962 and the carrying amount totaled \$285,719.

B. Deposit Risk Factors

Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the system will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. TRICOT does not have a formal deposit policy for custodial credit risk.

Deposits in US bank accounts are covered by the Federal Deposit Insurance Corporation (FDIC) which insures bank balances up to \$250,000. Deposits in UK bank accounts are covered by the Financial Services Compensation Scheme (FSCS) which insures bank balances up to £85,000. Deposits more than these insured amounts are uninsured and uncollateralized. As of August 31, 2025, deposits in TRICOT's US bank account were not exposed to custodial credit risk. As of August 31, 2025, deposits in TRICOT's UK bank accounts were not exposed to custodial credit risk.

Foreign Currency Risk

Foreign currency risk is the risk that changes in exchange rates will adversely affect the fair value of a deposit or an investment. TRICOT does not have a formal deposit policy for foreign currency risk. As of August 31, 2025, TRICOT held £34,874.

Note 4: Leases

In fiscal year 2020, TRICOT entered into a non-cancelable lease agreement for office building space with a 10-year lease term, ending on September 4, 2029. The lease agreement included a break right in fiscal year 2025, at which time TRICOT had the option to terminate the lease by delivering a formal break notice. However, the break date has passed, and no break notice was served. As a result, the lease remains in effect through its full term.

In accordance with GASB Statement No. 87, Leases, TRICOT recognizes right-to-use assets and lease liabilities based on the present value of expected lease payments over the lease term. The expected payments are discounted using the interest rate charged on the lease, if available, or are otherwise discounted using an estimated incremental borrowing rate. TRICOT applies guidance from the State of Texas Comptroller's Office when determining discount rates for leases where the interest rate is not explicitly stated in the agreement. See Note 2 - Capital Assets for information on leased assets and associated accumulated amortization.

The future minimum lease payments for the next five years are listed in the following table.

Table 4.1: Lease Obligations				
Fiscal Year	Principal	Interest	Total Future Min Lease Payments	
2026	\$ 138,420	\$ 7,067	\$	145,487
2027	187,625	6,357		193,982
2028	190,012	3,970		193,982
2029	192,449	1,533		193,982
Total	\$ 708,506	\$ 18,927	\$	727,433

Note 5: Tax Disclosure

A. Tax on Ordinary Activities

For the period ended August 31, 2025, TRICOT had tax on profit on ordinary activities. The current income tax charge is presented below:

Table 5.A: Tax on Ordinary Activities	
	Amount
Current Tax	
UK Corporation Tax	\$ 97,907
Total Current Tax	\$ 97,907
Deferred Tax	
Origination and reversal of timing differences	\$ 257
Total Deferred Tax	\$ 257
Tax on Profit on Ordinary Activities	\$ 98,164

B. Factors Affecting the 2025 Total Tax Charge

The tax assessed on profit/loss on ordinary activities for the year is the standard rate of corporation tax in the UK of 25%.

Table 5.B: Factors Affecting the Total Tax Charge	
	Amount
Profit on ordinary activities before taxation	\$ 392,653
Tax on profit at standard United Kingdom corporation tax rate 25%	\$ 98,164
Total Tax Expense	\$ 98,164

C. Factors That May Affect Future Tax Charges

The deferred tax asset has been calculated based on a closing tax rate of 25%, which is in accordance with the expected unwinding of the fixed asset temporary differences in future periods.

D. 2025 Deferred Tax (Assets)/Liabilities

Table 5.D: Deferred Tax	
	Amount
Deferred tax asset at September 1, 2024	\$ (1,209)
Deferred tax charge to Income Statement	257
Deferred tax asset at August 31, 2025	\$ (952)
Made up of:	
Depreciation in excess of capital allowances	\$ (952)

E. Other Tax Expense

Tax expense also includes amounts paid to His Majesty's Revenue and Customs office by TRS for seconded employees working in the UK. These costs were allocated to TRICOT per the intercompany agreement. Refer to Note 1.B for more information on seconded employees.

6: Contingent Liabilities

A Performance Incentive Compensation Plan was established by the Board in September 2007, and amended effective October 1, 2024, to enable TRS to remain competitive in its efforts to attract, retain, and motivate talented staff. The purpose of the Plan is to provide the opportunity for investment division employees to earn performance incentive pay based on the fund's investment performance and the employee's job performance. Payments can only be earned following years in which the Pension Trust Fund experiences a positive return, and employees must be employed by TRS and TRICOT on the designated dates in the Plan to receive payment. For the incentive pay plan year ended August 31, 2025, the liability is estimated not to exceed \$890,557. The Board of Trustees may cancel or modify the Plan at any time.

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TRICOT

Teacher Retirement
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of Texas Ltd.



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